Analyst Notes

Standard Life Investments & Aberdeen Asset Management Merger

Immaterial Change

08 Mar, 2017 | Standard Life Investments (SLI) and Aberdeen Asset Management confirmed over the weekend they are in late stage discussion to merge in an all-share deal that would see the two Edinburgh-based firms create the UK's largest asset manager with combined assets of over GBP 660 billion. If the deal were to be completed Standard Life would own two thirds of the combined group; Keith Skeoch, Standard Life's Chief Executive would co-lead the merged entity alongside Aberdeen's Chief Executive Martin Gilbert. In addition, Rod Paris of Standard Life is expected to become CIO for the combined group. A new board is likely to be formed with equal representation from both companies, led by Standard Life chairman Sir Gerry Grimstone, while Aberdeen's chairman, Simon Troughton, would become deputy chairman.

Aberdeen's strength lies in equities, particularly Asian and emerging markets--areas that have seen significant outflows over the last few years. The firm has looked to broaden its product offering, placing a heavier emphasis on fixed income and moving into areas such as alternatives more recently, as was evident in its bid for Pioneer in late 2016. It has also seen departures of some key individuals such as Anne Richards, the global CIO, who left to become CEO of M&G in February 2016. Standard Life Investments, which started out as the investment arm of the insurance firm, has made increasing head roads into asset management over the past decade. The firm has a diversified range of products, but in the years since the global financial crisis the success of its Bronze-rated Global Absolute Returns Strategies (GARS) and the resulting strong asset growth has led it to dominate other investment offerings in SLI's line-up. As with Aberdeen, SLI also saw significant outflows in 2016 driven by disappointing results from their GARS offerings.

Given Aberdeen's strength in emerging

market equities and Standard Life's more diversified stable of products dominated by their multiasset range, we feel the merger of the two will be complementary – and may not lead to much rationalisation of their offerings. That said, at this stage, we would caution investors against making any pre-emptive moves until there is greater clarity around the merger and the impact it might have on its underlying investment teams and product ranges. Until there is a clearer picture, we are maintaining our existing pillar ratings on both Parents and also the Morningstar Analyst Ratings on Aberdeen and Standard Life strategies. Page 1 of 4

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Aberdeen Asia Pacific and Japan Equity Fund I Acc GB00B0XWNK36

Morningstar Category Total Assets **Current Yield %** Inception Date Category Index Domicile/ Morningstar Rating MSCI AC Asia Pacific NR USD Currency 141.98 01/10/12 **** Asia-Pacific incl Japan Equity GBR/GBP Mil GBP **Equity Style Map** 2007 2016 2017 2008 2009 2010 2011 2012 2013 2014 2015 Performance 31/07/17 V VV VΖ VV V V VV V V۷ W V V Growth of 10,000 Value Ret Giant Annualized GBP % 6 24 611 Fund 8 88 Large 25K 20K ull Category 21.350 7.43 -Index 21,822 7.65 15K Mid ▼ Full Manager Change 10K Small Micro Morningstar Rating **** Blend Growth High Growth Value Deep Quartile Rank in Category People 41 53 19 5 11 9 93 13 94 24 23 Percentile Rank in Category Hugh Young 11/88 38.18 14.71 -21.00 31.09 -12.60 17.12 -1.28 8.46 -5.11 25.31 15.04 % Total Return GBP Flavia Cheong 08/96 14.16 12.05 6.76 -12.76 3.71 -8.90 2.37 0.63 4.78 2.20 2.91 +/- Category Robert Penaloza 11/97 2.35 -1.51 15.67 10.40 1.88 5.46 -11.17 2.24 -8.82 0.20 2.25 +/- Index Total Named Managers 40 Process Equity Style Box **Morningstar Pillars** 0 $\mathbf{\bullet}$ \bullet Asset Allocation Stock
 Bond
 Cash
 Other 🗘 Positive Process Equity Supersectors Performance Neutral 54 49 53 51 49 52 50 54 54 49 48 Cvclical Positive People 38 38 37 37 37 37 33 30 31 34 34 Sensitive 🚾 Neutral Parent 8 13 11 12 13 11 16 15 15 17 18 Defensive Negative Price 1.20 Price TER/OGC

Analyst View

Mark Laidlaw, Senior Analyst

The star is shining a little less bright at Aberdeen Asia Pacific and Japan Equity.

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Analyst Rating Spectrum

🗱 Gold 🛛 🠺 Silver	🐺 Bronze	Neutral	Negative
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27 Dec, 2016 | Aberdeen Asia Pacific and Japan Equity remains an attractive choice but is no longer one of our top picks in this space. The peer group has been getting stronger, while, if anything, Aberdeen's Asian capability is a little weaker than it was.

All that said, this is still a quality outfit, with a large, well-resourced investment team led by Flavia Cheong. Like a number of senior members in the team, she has spent the majority of her investment career at the firm, having joined back in 1996. She was appointed head of Asia ex-Japan equities in July 2015 when the strategy's longtime steward Hugh Young moved on to a broader role within the firm. This was a logical decision, in our eyes. She leads a flat-structured team, where members are generalists rather than having sector-specific responsibilities, thereby minimising the level of key-person risk. There have been a couple of senior departures in the last few years, but so far Aberdeen has been able to promote suitably experienced replacements from the bench.

Aberdeen applies a consistent approach across all equity strategies, and the keys are quality and valuation. Aberdeen is a patient investor, willing to back quality businesses that are well managed. A potential criticism is that the team may not be critical enough when a business makes a mistake or begins to deteriorate. To its credit, Aberdeen has attempted to address this by reviewing long-term positions that have stumbled. Examples include Standard Chartered Bank, which the team decided to keep, and Li & Fung, which was sold as the team determined the investment thesis no longer held true.

The strategy faces additional challenges. Capacity has been a factor for a number of years, though this has been lessened by net outflows of GBP 4.8 billion over the year to 30 June 2016, seemingly because of negative sentiment toward the asset class and poor performance.

Aberdeen Asia Pacific and Japan Equity remains a quality choice, but a few missteps have enabled rivals to get a leg up. As a reflection of this, we are downgrading the Morningstar Analyst Rating to Bronze from Silver.

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Morningstar Analyst Rating

🔄 Bronze

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	2015	2016	2017	
🐯 Gold				
Silver 😳				
🐺 Bronze				
Neutral				
Negative				
Not Ratable				

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People

The overall quality of a fund's investment team is a significant key to its ability to deliver superior performance relative to its benchmark and/or peers. Evaluating a fund's investment team requires that analysts assess several relevant items including how key decisions are made.

Parent

We believe the parent organization is of utmost importance in evaluating funds. The fund's management set the tone for key elements of our evaluation, including capacity management, risk management, recruitment and retention of talent, and incentive pay. Beyond these operational areas, we prefer firms that have a culture of stewardship and put investors first to those that are too heavily weighted to salesmanship.

Process

We look for funds with a performance objective and investment process (for both security selection and portfolio construction) that is sensible, clearly defined, and repeatable. In addition, the portfolio should be constructed in a manner that is consistent with the investment process and performance objective.

Performance

We do not believe past performance is necessarily predictive of future results, and this factor accordingly receives a relatively small weighting in our evaluation process. In particular, we strive not to anchor on short-term performance. However, we do believe that the evaluation of long-term return and risk patterns is vital to determining if a fund is delivering to our expectations.

Price

To reflect actual investor experience, price is evaluated within the context of the relevant market or cross-border region—for example, the United States, Australia, Canada, or Europe. In recognition of differences in scale and distribution costs in various markets, the level at which a fund is penalised for high fees or rewarded for low fees can vary with region. In Europe, for example, funds are penalised if they land in the most expensive quintile of their Morningstar category and are rewarded if they land in the cheapest quintile. The assessment is made using annual expense ratios, but in the case of funds with performance fees, expenses are evaluated excluding any performance fees and then the structure of the performance fee is evaluated separately.

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Silver

Represents funds our analyst has high-conviction in, but not in all of the five pillars. With those fundamental strengths, we expect these funds will outperform their relevant performance benchmark and/or peer group within the context of the level of risk taken over the long term (defined as a full market cycle or at least five years).

Bronze

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