

**SHERBORNE INVESTORS (GUERNSEY) C LIMITED**

**Annual Report and Audited Consolidated Financial Statements**

**For the year ended 31 December 2020**

# Contents

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	Page
THE COMPANY AND ITS ADVISERS	1
COMPANY SUMMARY	2
CHAIRMAN'S STATEMENT	3
BOARD OF DIRECTORS	4
DIRECTORS' REPORT (INCLUDING THE STRATEGIC REPORT)	5
DIRECTORS' REMUNERATION REPORT	10
CORPORATE GOVERNANCE REPORT	12
REPORT OF THE AUDIT COMMITTEE	21
STATEMENT OF DIRECTORS' RESPONSIBILITIES	25
INDEPENDENT AUDITOR'S REPORT	27
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME	35
CONSOLIDATED STATEMENT OF FINANCIAL POSITION	36
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY	37
CONSOLIDATED STATEMENT OF CASH FLOWS	38
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS	39

## The Company and Its Advisers

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### Directors

Talmaj Morgan (*Non-executive Chairman*)  
Trevor Ash (*Non-executive Director*)  
Christopher Legge (*Non-executive Director*)  
Ian Brindle (*Non-executive Director*)

(all care of the registered office)

### Investment Manager

Sherborne Investors Management (Guernsey) LLC  
135 East 57<sup>th</sup> Street  
New York, NY 10022

### Legal Advisers (as to English law)

Herbert Smith Freehills LLP  
Exchange House  
Primrose Street  
London, EC2A 2EG

### Registrar

Link Market Services (Guernsey) Limited  
Mont Crevelt House  
Bulwer Avenue  
St Sampson  
Guernsey, GY2 4LH

### Administrator, Designated Manager and Company Secretary

Apex Fund and Corporate Services (Guernsey) Limited  
1 Royal Plaza, Royal Avenue  
St Peter Port  
Guernsey, GY1 2HL

### General Partner to the Investment Partnership

Sherborne Investors (Guernsey) GP, LLC  
135 East 57<sup>th</sup> Street  
New York, NY 10022

### Company Website:

[www.sherborneinvestorsguernseyc.com](http://www.sherborneinvestorsguernseyc.com)

### Registered Office

1 Royal Plaza, Royal Avenue  
St Peter Port  
Guernsey, GY1 2HL

Registered Number 63600

### Independent Auditor

Deloitte LLP  
Regency Court  
Glatigny Esplanade  
St Peter Port  
Guernsey, GY1 3HW

### Legal Advisers (as to Guernsey law)

Ogier  
Redwood House  
St Julian's Avenue  
St Peter Port  
Guernsey, GY1 1WA

### Broker

Numis Securities Limited  
The London Stock Exchange Building  
10 Paternoster Square  
London, EC4M 7LT

### Investment Partnership

SIGC, LP (Incorporated)  
1 Royal Plaza, Royal Avenue  
St Peter Port  
Guernsey, GY1 2HL

### Custodian to the Investment Partnership

UBS Financial Services Inc.  
299 Park Avenue, 8th Floor  
New York, NY 10171

## Company Summary

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<b>The Company</b>	Sherborne Investors (Guernsey) C Limited (the “Company”) is a Guernsey domiciled limited company and its shares are admitted to trading on the London Stock Exchange Specialist Fund Segment (“SFS”). The Company was incorporated on 25 May 2017. The Company commenced dealings on the SFS on 12 July 2017.
<b>Investment Objective</b>	To realise capital growth from investment in a target company identified by the Investment Manager, with the aim of generating a significant capital return for Shareholders.
<b>Investment Policy</b>	To invest, through its investment in SIGC, LP (Incorporated) (the “Investment Partnership”), in a company which is publicly quoted, which it considers to be undervalued as a result of operational deficiencies and which it believes can be rectified by the Investment Manager’s active involvement, thereby increasing the value of the investment. The Company will only invest in one target company at a time.
<b>Investment Manager</b>	Sherborne Investors (Guernsey) GP, LLC (the “General Partner”) and the Investment Partnership have appointed Sherborne Investors Management (Guernsey) LLC (the “Investment Manager”) to provide investment management services to the Investment Partnership.

## Chairman's Statement

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### For the year ended 31 December 2020

Dear Shareholder

I am pleased to present the Annual Report and Audited Consolidated Financial Statements of the Company for the year from 1 January 2020 to 31 December 2020.

During the period the Company continued to pursue its investment strategy through its shareholding in Barclays PLC ("Barclays"). SIGC, LP (Incorporated) co-invests in Barclays with other third-party investors through funds (the "Funds") managed by affiliates of Sherborne Investors Management (Guernsey) LLC (the "Investment Manager"). These Funds currently own an interest of 6.0%, making them the second largest shareholder in Barclays.

At 31 December 2020, the net asset value ("NAV") attributable to shareholders of the Company was £421.5 million (2019: £546.3 million) or 60.21 pence per share (2019: 78.04 pence per share) (see Note 9). As at 31 March 2021 the estimated NAV, as reported, was £554.2 million or 79.2 pence per share.

The Investment Manager has advised the Board that it believes that addressing the issues it has discussed with Barclays' board could increase Barclays' financial strength and its long-term competitive position, leading to an increase in shareholder value in line with the Investment Manager's customary return objectives. The Investment Manager's present intention is to continue its dialogue with Barclays for as long as it appears to be appropriate to do so.

Details of Related Party Transactions are contained in Note 10 of the Notes to the Consolidated Financial Statements.

During the period, the coronavirus ("COVID-19") pandemic has caused extensive disruptions to businesses and economic activities globally. The uncertainties over the emergence and spread of COVID-19 have caused market volatility on a global scale. Due to current market conditions, during the period Barclays' share price declined 18.6% to 31 December 2020. Since 31 December 2020, however, the Barclays share price has increased 26.8% to 31 March 2021. As announced on 31 March 2020, the Barclays board cancelled the payment of the full year 2019 dividend and any potential interim 2020 dividends at the request of the UK regulator as a prudent measure given the current environment. The cancelled dividend has, however, helped improve Barclays' capital position which at 31 December 2020 was stated to be above its targeted range. On 18 February 2021 Barclays re-established capital distributions announcing a total payout equivalent to 5.0 pence per share, consistent with the temporary guardrails announced by the UK regulator in December 2020. This payout is comprised of a 1.0 pence per ordinary share 2020 full year dividend and a share buyback of up to £700 million which commenced in March 2021. The situation is constantly evolving as governments and businesses continue to combat the impact of the pandemic. As an investment company, for day to day operations the Company is ultimately dependent on the Investment Manager, Administrator and Company Secretary all of whom have robust business continuity plans in place to ensure that they can continue to service the Company. These business continuity plans have been in place and have been proven effective over the period.

We are grateful for your continued support and will keep you informed of the status of our investment as it develops.

Yours sincerely,

**Talmaj Morgan**  
Chairman  
15 April 2021

## Board of Directors

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### ***Talmai Morgan (Chairman)***

#### ***Appointed to the Board 25 May 2017***

Mr Morgan has served as a non-executive director on the board of 14 publicly listed investment companies (including 3 FTSE 250 companies) since 2005. He is currently Chairman of Sherborne Investors (Guernsey) B Limited and Sherborne Investors (Guernsey) C Limited. From 1999 to 2004, Mr Morgan worked as a financial services regulator (Director of Fiduciary Services and Enforcement at the Guernsey Financial Services Commission) and was particularly involved in the activities of the Financial Action Task Force and the Offshore Group of Banking Supervisors. Prior to 1999, Mr Morgan held positions at Barings and the Bank of Bermuda. He qualified as a barrister in 1976 and holds an MA in Economics and Law from the University of Cambridge.

### ***Trevor Ash (Director)***

#### ***Appointed to the Board 25 May 2017***

Mr Ash has been a non-executive director of a number of investment entities since 1999, including funds managed by Rothschild, Insight, Cazenove, Merrill Lynch and Thames River Capital. He is also a non-executive director of Sherborne Investors (Guernsey) B Limited. He was formerly Chairman of JPEL Private Equity Limited. Prior to 1999, Mr Ash spent 27 years with the Rothschild Group in various capacities, most recently as Managing Director of Rothschild Asset Management (CI) Limited and as a non-executive director of Rothschild Asset Management Limited in London. Mr Ash is a fellow of the Chartered Institute for Securities & Investment.

### ***Christopher Legge (Audit Committee Chairman)***

#### ***Appointed to the Board 25 May 2017***

Mr Legge is a Chartered Accountant having started his career at Pannell Kerr Forster (PKF), before moving to Ernst & Young in 1983, where he became a partner in 1986 and managing partner Guernsey in 1998. Since leaving Ernst & Young in 2003 he has taken on a number of non-executive directorships. He is currently non-executive director of Third Point Offshore Investors Limited, Ashmore Global Opportunities Limited, NB Distressed Debt Investment Fund Limited, TwentyFour Select Monthly Income Fund Limited and Sherborne Investors (Guernsey) B Limited. Mr Legge is an FCA and holds a BA (Hons) in Economics from the University of Manchester.

### ***Ian Brindle (Director)***

#### ***Appointed to the Board 25 May 2017***

Mr Brindle was the Senior Partner of Price Waterhouse from 1991 to 1998 and Chairman of PricewaterhouseCoopers until 2001. Mr Brindle was a member of the Accounting Standards Board between 1992 and 2001 and Deputy Chairman of the Financial Reporting Review Panel between 2001 and 2008. Mr Brindle has served as a non-executive director on a number of Boards including Electra Private Equity PLC, F&C Asset Management PLC, Spirent Communications PLC, Elementis PLC and 4 Imprint Group PLC.

## Directors' Report (including the Strategic Report)

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The Directors present their annual report on the affairs of Sherborne Investors (Guernsey) C Limited and its subsidiaries (together, the "Group"), together with the audited consolidated financial statements, for the year ended 31 December 2020.

### **Principal activities and investing policy**

The Company is a Guernsey domiciled company incorporated on 25 May 2017 with limited liability. The Company's shares were admitted to trading on the SFS on 12 July 2017.

The Company, via SIGC Midco Limited, is a limited partner in the Investment Partnership, a limited partnership registered in Guernsey on 24 May 2017. The Company aims to provide investors with capital growth through its investment in the Investment Partnership, to which it has committed £700,000,000.

The Company's investment policy, which it will effect indirectly through its investment in the Investment Partnership, is to invest in a company which is publicly quoted, and which the Investment Manager considers to be undervalued as a result of operational deficiencies and which it believes can be rectified by the Investment Manager's active involvement, thereby increasing the value of the investment (a "Turnaround"). Accordingly, the investment will not be passive. The Company's investment may be made on-market or off-market.

The Company may invest, through the Investment Partnership, in a company operating in any economic sector but will only be invested in one company at a time. Thus, it will not seek to reduce risk through diversification. The choice of target company will be subject to a vote in the affirmative of a majority in interest of the limited partners of the Investment Partnership, in effect giving the Board a veto on such decision since the Company owns, and is currently expected to continue to own, more than 50% of the interests in the Investment Partnership.

The investment in a target company is intended to be in shares, but could also be in warrants, convertibles, derivatives and any other equity, debt or other securities.

Depending on the size of the investment, all or part of the Company's assets will be invested in the Selected Target Company ("STC"), currently Barclays, through the Investment Partnership, less the minimum capital requirements. The investment objective and investment policy of the Investment Partnership are the same as those of the Company. In selecting the STC, the Investment Manager will consider the relevant ESG aspects of the STC and will seek to positively influence the relevant policies and performance of the STC through its active involvement in seeking to effect a Turnaround.

The holding period for investments is neither fixed nor predictable, but the Company expects that a typical holding period would be greater than one year. The average holding period of the four completed UK Turnarounds in companies with which the Investment Manager's key personnel have been involved is 28 months; however, this should not be taken as being indicative of the holding period to be adopted in effecting the Company's investment policy.

The Investment Partnership may engage in hedging transactions to protect the market value of its investment in any company in which it is invested and may also engage in stock lending.

The Company and the Investment Partnership do not currently intend to undertake borrowings but are permitted to do so. Any borrowings undertaken by the Company and the Investment Partnership will not, in aggregate, be greater than 30% of the Company's Gross Assets as measured at the time that such borrowings are incurred.

## Directors' Report (including the Strategic Report) (continued)

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At 31 December 2020, the Funds held approximately 5.9% (2019: 5.8%) of Barclays outstanding shares. As of this report the Funds hold approximately 6.0% of Barclays outstanding shares.

In the event that the Board considers it appropriate to amend materially the investment objective or policy of the Company, Shareholder approval to any such amendment will be sought.

### **Risk Management**

The Directors are responsible for supervising the overall management of the Company, whilst the day-to-day management of the Company's assets has been delegated to the Investment Manager. Portfolio exposure has been limited by the guidelines which are detailed within the Principal activities and investment policy section of the annual report above. In its role as a third-party fund administration services provider, Apex Fund and Corporate Services (Guernsey) Limited produced an annual PERE SSAE 18 and ISAE 3402 Type 2 Assurance Report on the internal control procedures in place for the year ended 30 September 2020 and this is subject to review by the Audit Committee and the Board.

The principal risks facing the Group and Company relate to the Company's investment activities and these risks include the following:

- performance risk;
- market risk;
- relationship risk; and
- operational risk.

An explanation of these principal risks and how they are managed is set out below.

The Board can confirm that the principal risks of the Company, including those which would threaten its business model, future performance, solvency or liquidity, have been robustly assessed for the year ended 31 December 2020.

- **Performance risk** - The Board is responsible for approving the Investment Manager's recommended investment in a STC and monitoring the performance of the Investment Manager. An inappropriate strategy or poor execution of strategy may lead to underperformance. To manage that risk the Investment Manager will typically have several potential target companies under review at any one time in various stages of analysis. The Investment Manager's recommendation of a STC includes an assessment of the capital appreciation potential of the proposed investment, assuming certain operating improvements and capital realignment are successfully implemented. The Company intends that its holding in the STC will be less than 30% of the outstanding shares, so that it is not required to make a bid for the entire company. Accordingly, the Company will not control the STC. The Investment Manager's involvement in the Turnaround of the STC requires the support of other independent shareholders. The Board receives and reviews regular reports of the Investment Partnership's ownership interest in the STC and other information that impacts its Turnaround strategy.
- **Market risk** - Market risk arises from uncertainty about the future operating performance and market response to the Company's investment in the STC. The Company's investment approach is to invest in only one company at a time. Such investment concentration may subject the Company to greater market fluctuation and loss than might result from a diversified investment portfolio. The market's valuation of the STC is also subject to fluctuations in overall market prices as well as fluctuations in the industry sectors in which the STC operates. The Investment Manager does not typically hedge against overall market or sector fluctuations. The Company also may use a limited amount of short-term leverage to acquire a portion of its ownership interest in the STC

## Directors' Report (including the Strategic Report) (continued)

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which will amplify the results of the STC. In addition to interest and dividend income received from the STC, the source of debt repayment could come from the proceeds realised from the sale of a portion of the STC. The Group's market risk is managed by the Investment Manager in accordance with policies and procedures in place as disclosed in the Group's prospectus.

- **Relationship risk** - Neither the Company nor the Investment Partnership has a physical presence (employees and/or premises). The Company and Investment Partnership are heavily dependent on the Investment Manager for the selection of an appropriate STC and for the day-to-day management and operation of the STC's business and the execution of its Turnaround.
- **Operational risk** - Operational risk is reviewed by the Board at each Board meeting. The Board also monitors the Group's investment performance and activities since the last Board meeting to ensure that the Investment Manager adheres to the agreed investment policy and approved investment guidelines. Further, at each Board meeting, the Board receives reports from the Company Secretary and Administrator in respect of compliance matters and duties performed by it on behalf of the Company.

The full impact of the UK's withdrawal from the EU on 31 January 2020 and the commencement of practical implementation of the Brexit conditions on 1 January 2021 remains uncertain and its full impact may only be realised in years to come, as the economy adjusts to the new regime. A focus of the Board in 2020 was the continued oversight of the Company's ability to respond to the political and economic uncertainty following the UK's decision to leave the EU.

The global economy continues to react to the worldwide COVID-19 pandemic leading to significant volatility in capital markets, as referred to in the Chairman's statement on page 3, and an increased focus on market risk. The situation is constantly evolving as governments, regulators and businesses continue to combat the impact of the pandemic. As an investment company, for day to day operations the Company is ultimately dependent on the Investment Manager, Administrator and Company Secretary all of whom have robust business continuity plans in place to ensure that they can continue to service the Company.

Other risks faced by the Company are described in detail within the Company's Offering Document and can be obtained at [www.sherborneinvestorsguernseyc.com](http://www.sherborneinvestorsguernseyc.com).

The Board have considered the Company's solvency and liquidity risk and disclosure of this is made in Note 11 of the Consolidated Financial Statements and in the Viability Statement below.

### **Viability Statement**

In accordance with provision 31 principle O of the UK Corporate Governance Code 2018, the Directors have assessed the viability of the Group and Company over the period ending 31 December 2020. The Directors have determined that the three year period to 31 December 2023 is the maximum period over which to provide its viability statement in order to keep in line with its investment strategy. The holding period for the investment in the STC is neither fixed nor predictable, but the Company expects that a holding period of 3-4 years would be sufficient to execute the Investment Manager's turnaround strategy.

The Directors have identified the following factors as potential contributors to ongoing viability:

- The principal risks documented in the Directors' Report as set out above;
- The liquidity of the Group's portfolio; and
- The ongoing relevance of the Group's investment objective in the current environment.

## Directors' Report (including the Strategic Report) (continued)

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At 31 March 2021 the Group had an estimated (unaudited) NAV of £554.2 million. As stated in the Chairman's Statement on page 3, the Funds are the second largest shareholder of Barclays. The Company, via the Funds, has sufficient liquid assets to meet expected costs. On 18 February 2021 Barclays re-established capital distributions announcing a total payout equivalent to 5.0 pence per share, consistent with the temporary guardrails announced by the PRA in December 2020. This payout is comprised of a 1.0 pence per ordinary share 2020 full year dividend and a share buyback of up to £700 million which commenced in March 2021. Should additional liquidity be required at the Fund level shares could be sold and the investment manager of the Funds has the full intent and ability to provide the Group (via the Investment Partnership) with funds as and if required.

Based on the foregoing, the Directors have a reasonable expectation that the Group and Company will be able to continue in operation and meet its obligations as and when they fall due over the three year period to 31 December 2023.

### **Subsequent events**

Details of events that have occurred after the date of the Consolidated Statement of Financial Position are provided in Note 13 to the Consolidated Financial Statements.

### **Dividend policy**

The Company's dividend policy, subject to the discretion of the Directors who reserve the right to retain amounts for minimum capital requirements, is to pay dividends to Shareholders following receipt of any distributions from the Investment Partnership, subject always to compliance with the solvency test prescribed by the Companies (Guernsey) Law, 2008, as amended (the "Companies Law").

This will be dependent on the frequency with which the STC pays dividends to its shareholders (of which the Investment Partnership is an indirect holder) as well as the extent such dividends are first required to be used to repay outstanding indebtedness and meet the minimum working capital requirements.

### **Dividend**

No dividends were declared or paid during the year (2019: Nil).

### **Business review**

A review of the Company's business during the year and an indication of likely future developments are contained in the Chairman's Statement.

### **Capital**

Details of the Company's capital are provided in Note 8 to the Consolidated Financial Statements. All shares carry equal voting rights.

## Directors' Report (including the Strategic Report) (continued)

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### Substantial interests

As at 31 March 2021, the Company is aware of the following material shareholdings:

<b>Shareholder</b>	<b>Number of Ordinary Shares</b>	<b>% of issued share capital</b>
Invesco Limited	139,467,736	19.9%
Columbia Threadneedle	129,298,511	18.5%
Aviva plc	99,824,647	14.3%
Janus Henderson Group plc	73,267,400	10.5%
Fidelity International Limited	70,000,000	10.0%
Sherborne Investors Management LP	69,505,196	9.9%

The Directors currently hold no shares in the Company (unchanged from prior year).

### Independent Auditor

A resolution to re-appoint the Auditors to the Company will be proposed at the Annual General Meeting of the Company on 26 May 2021. Deloitte LLP have indicated their willingness to continue as Auditors.

By order of the Board of Directors

**Talmai Morgan**

Chairman

15 April 2021

## Directors' Remuneration Report

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### Remuneration Policy & Components

The Board endeavours to ensure the Remuneration Policy reflects and supports the Company's strategic aims and objectives throughout the period under review. It has been agreed that, due to the small size and structure of the Company, a separate Remuneration Committee would be inefficient; therefore, the Board is responsible for discussions regarding remuneration. No external remuneration consultants were appointed during the period under review.

The remuneration for the Directors has not changed since incorporation and, as such, there is no annual percentage change.

As per the Company's Articles of Incorporation ("Articles"), all Directors are entitled to such remuneration as is stated in the Company's Prospectus or as the Company may by ordinary resolution determine; the aggregate overall limit is currently set at £250,000. Subject to this limit, it is the Company's policy to determine the level of Directors' fees, having regard for the level of fees payable to non-executive Directors in the industry generally, the role that individual Directors fulfil in respect of responsibilities related to the Board and Audit Committee and the time dedicated by each Director to the Company's affairs. Base fees are set out below.

<b>Base Fees and Fees Received</b>	<b>2020 Actual £</b>	<b>Base fee £</b>
Chairman (Talmai Morgan)	50,000	50,000
Audit Committee Chairman (Christopher Legge)	40,000	40,000
Non-Executive Director (Trevor Ash)	35,000	35,000
Non-Executive Director (Ian Brindle)	35,000	35,000
<b>Total</b>	<b>160,000</b>	<b>160,000</b>

As outlined in the Articles, the Directors may also be paid for all reasonable travelling, hotel and other out-of-pocket expenses properly incurred in the attendance of Board or Committee meetings, General meetings, or meetings with shareholders of the Company or otherwise in the discharge of their duties; and all reasonable expenses properly incurred by them seeking independent professional advice on any matter that concerns them in the furtherance of their duties as Directors of the Company, such expenses having been immaterial during 2020.

No Director has any entitlement to pensions, paid bonuses or performance fees, been granted share options or has been invited to participate in long-term incentive plans. No loans have been extended to a Director by the Company and neither have any loans to a Director been guaranteed by the Company.

None of the Directors have a service contract with the Company. Each of the Directors has entered into a letter of appointment with the Company, were subject to election at the first Annual General Meeting ("AGM"), or as determined in line with the Company's Articles, and re-election at subsequent AGMs in accordance with the Company's Articles and all due regulations and provisions. The Directors do not have any interests in contractual arrangements with the Company or its investment during the year under review, or subsequently. Each appointment can be terminated in accordance with the Company's Articles and without compensation. No notice period is stated in the Articles and is terminable at will of both parties.

## Directors' Remuneration Report (continued)

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Directors' and Officers' liability insurance cover is maintained by the Company but is not considered a benefit in kind nor does it constitute part of the Directors' Remuneration. The Company's Articles indemnify each Director, Secretary, agent and officer of the Company, former or present, out of assets of the Company in relation to charges, losses, liabilities, damages and expenses incurred during the course of their duties, in so far as the law allows and provided that such indemnity is not available in circumstances of fraud, wilful misconduct or negligence.

**Talmai Morgan**

Chairman

15 April 2021

## Corporate Governance Report

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As an unregulated Guernsey incorporated company quoted on the SFS, the Company is not required to comply with the UK Corporate Governance Code or the GFSC Finance Sector Code of Corporate Governance. The Directors, however, place great importance on ensuring that high standards of corporate governance are maintained. Accordingly, the Directors will take appropriate measures to ensure that the Company operates with due consideration to any codes of corporate governance that the Board deems appropriate and may choose to operate in accordance with the UK Corporate Governance Code and/or the GFSC Finance Sector Code of Corporate Governance, in each case having regard to the Company's size and nature of business. The Board perceives that good corporate governance practice is necessary for delivering sustainable value, enhancing business integrity and maintaining shareholder confidence in the Company. To further these aims, the Board has decided to voluntarily comply with the UK Corporate Governance Code dated July 2018 (the "Code"), which sets out guidance in the form of principles and provisions for companies to follow good corporate governance practice. Further information on the Code can be obtained from [www.frc.org.uk](http://www.frc.org.uk).

Except as disclosed within the report, the Board is of the view that throughout the year ended 31 December 2020, the Company complied with the recommendations of the Code and the provisions of the Code. Key issues affecting the Company's corporate governance responsibilities, how they are addressed by the Board and application of the Code are presented below.

### **Board Leadership and Company Purpose**

The Board is composed entirely of non-executive Directors, who meet as required without the presence of the Investment Manager and service providers to scrutinise the achievement of agreed goals and objectives and monitor performance. Through the Audit Committee, they are able to ascertain the integrity of financial information and confirm that all financial controls and risk management systems are robust. In addition, a non-executive Director may provide a written statement outlining any concerns to the Chairman upon resignation. See the statements on Board and Committee responsibilities for further information.

### **Information and Support**

#### *Information Provided to the Board*

Reports and papers, containing relevant, concise and clear information, are provided to the Board and Committees in a timely manner to enable review and consideration prior to both scheduled and ad-hoc specific meetings. This ensures that Directors are capable of contributing to, and validating, the development of Company strategy and management. The regular reports also provide information that enables scrutiny of the Company's Investment Manager and other service providers' performance. When required, the Board has sought further clarification of matters with the Investment Manager and other service providers, both in terms of further reports and via in-depth discussions, in order to make a more informed decision for the Company. Should Directors raise concerns in relation to the operation of the Board or the management of the Company, these concerns are recorded in the Board minutes.

The Directors place a great deal of importance on communication with shareholders. The Investment Manager and Numis Securities Limited (the "Broker") aim to meet with large shareholders at least annually. The Board also receives reports from the Broker on shareholder issues. The Annual Report and Audited Consolidated Financial Statements are widely distributed to other parties who have an interest in the Company's performance and are available on the Company's website. The Chairman also meets with major shareholders independently of the Investment Manager from time to time. Due to Covid-19 restrictions, virtual alternatives have been employed for such communication

## Corporate Governance Report (continued)

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All Directors are available for discussions with the shareholders, in particular the Chairman and the Audit Committee Chairman, at the AGM and as and when required.

### Division of Responsibilities

#### *The Chairman*

Appointed to the position of Chairman of the Board on 25 May 2017, Mr Morgan is responsible for leading the Board in all areas, including determination of strategy, organising the Board's business and ensuring the effectiveness of the Board and individual Directors. He also endeavours to produce an open culture of debate within the Board. Mr Morgan is a non-executive Independent Director.

There are no executive Directors appointed to the Board and therefore no Chief Executive. The non-executive Directors are all independent and their responsibilities are clearly defined within the Schedule of Matters reserved to the Board. All day to day functions are outsourced to external service providers.

The Board believes that its balance of skills, experience and knowledge, provides for a sound base from which the interest of investors will be served to a high standard. Due to the size and structure of the Company, the appointment of a senior independent director is not deemed appropriate.

#### *Board and Committee Meeting Attendance*

The Board met five times and the Audit Committee met three times during the year. Individual attendance at Board and Audit Committee meetings is set out below.

	<b>Board</b>	<b>Audit Committee</b>
Talmai Morgan	5	N/A
Trevor Ash	5	3
Christopher Legge	5	3
Ian Brindle	5	3
<b>Total Meetings for Year</b>	<b>5</b>	<b>3</b>

The Board ensures that the Company's contracts of engagement with the Investment Manager, Administrator and other service providers are operating satisfactorily so as to ensure the safe and accurate management and administration of the Company's affairs and business and that they are competitive and reasonable for Shareholders. Terms of Reference that contain a formal schedule of matters reserved for the Board of Directors and its duly authorised Committee for decision has been approved and can be reviewed at the Company's registered office.

Management of the Investment Partnership is the responsibility of the General Partner, which has delegated investment decisions and day-to-day management of the Investment Partnership to the Investment Manager under the terms of an Investment Management Agreement. Through its majority interest in the Investment Partnership, the Company and therefore the Board, has the ability to approve proposed investments and to remove the General Partner. The performance of the Investment Manager is subject to regular review by the Board.

Other matters for the Board include review of the Company's overall strategy and business plans; approval of the Company's half-yearly and annual financial statements; review and approval of any alteration to the Group's accounting policies or practices and valuation of investments; approval of any alteration to the Company's capital structure; approval of dividend policy; appointments to the Board and constitution of Board Committees; and performance review of key service providers.

## Corporate Governance Report (continued)

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The Company holds appropriate Directors' and Officers' Liability Insurance cover in respect of any legal action taken against the Board.

### **Commitment**

#### *Chairman's Commitment*

Prior to the Chairman's appointment, discussions were undertaken to ensure the Chairman was sufficiently aware of the time needed for his role and agreed to upon signature of his appointment letter. Other significant commitments of the Chairman were disclosed prior to appointment to the Board, and any changes declared as and when they arise. These commitments, and their subsequent impact, can be identified in his biography on page 4.

#### *Non-executive Directors' Commitments*

The terms and conditions of appointment for non-executive Directors are outlined in their letters of appointment and are available for inspection by any person at the Company's registered office during normal business hours and at the AGM for fifteen minutes prior to and during the meeting, subject to COVID-19 restrictions. As with the Chairman, significant appointments are declared prior to appointment, any changes reported as and when appropriate.

#### *Development*

The Board believes that the Company's Directors should develop their skills and knowledge through participation at relevant courses. The Chairman is responsible for reviewing and discussing the training and development of each Director according to identified needs. Upon appointment, all Directors participate in discussions with the Chairman and other Directors to understand the responsibilities of the Directors, in addition to the Company's business and procedures.

The Company also provides regular opportunities for the Directors to obtain a thorough understanding of the Company's business by regularly meeting members of the senior management team from the Investment Manager and other service providers, both in person and by phone.

#### *Company Secretary*

Under the direction of the Chairman, the Company Secretary facilitates the flow of information between the Board, Committees, Investment Manager and other service providers' through the development of comprehensive meeting packs, agendas and other media.

Full access to the advice and services of the Company Secretary is available to the Board; in turn, the Company Secretary is responsible for advising on all governance matters through the Chairman. The Articles and schedule of matters reserved for the Board indicate the appointment and resignation of the Company Secretary is an item reserved for the full Board. A review of the performance of the Company Secretary is undertaken by the Board on a regular basis.

### Composition, succession and evaluation

#### Board Appointments Process

##### *Appointment Process*

There is currently no Nomination Committee for the Company as it is deemed that the size, composition and structure of the Company would mean the process would be inefficient and counter-productive.

The Board has chosen not to adopt a definitive policy with quantitative targets for board diversity. The Board believes that the current mix of skills, experience, knowledge and age of the Directors is appropriate to the requirements of the Company. In accordance with the Code, any Director who has served on the Board for longer than nine years will be subject to rigorous review to ensure the need for progressive refreshing of the Board is complied with.

Each Director is required to be elected by shareholders at the first AGM following his initial appointment to the Board. The Board recommends the on-going annual re-election of each Director and supporting biographies, including length of service, are disclosed on page 4.

The Board consists of four non-executive members. For further information relating to the Board, please refer to page 4.

For the purposes of assessing compliance with the Code, the Board considers the Directors are independent of the Investment Manager and free from any business or other relationship that could materially interfere with the exercise of their independent judgment.

Talmai Morgan, Trevor Ash and Christopher Legge are directors of Sherborne Investors (Guernsey) B Limited, a company with similar investment objectives and the same Investment Manager as the Company. As Sherborne Investors (Guernsey) B Limited has a different STC, it is the Board's view that this does not affect their independence.

#### Evaluation

##### *Board and Director Evaluation*

Using a pre-determined template based on the Code's provisions as a basis for review, the Board undertakes an evaluation of its performance and that of the Audit Committee. This was last completed in March 2021 with a positive outcome. Additionally, an evaluation focusing on individual commitment, performance and contribution of each Director is conducted. The Chairman will meet with each Director to fully understand their views of the Company's strengths and to identify potential weaknesses. If appropriate, new members would be proposed to resolve the perceived issues, or a resignation sought. Due to the size and structure of the Board the evaluation of the Chairman of the Board and Audit Committee is dealt with within the Board and Audit evaluations.

Given the Company's size and the structure of the Board, no external facilitator or independent third party is used in the performance evaluation.

New Directors would receive an induction from the Investment Manager. All Directors receive other relevant training as necessary.

## Corporate Governance Report (continued)

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### *Re-election and Board Tenure*

The Board has considered the need for a policy regarding tenure of office; however, the Board believes that any decisions regarding tenure should consider the Company's investment objective and the average length of seeking to achieve that, the need for continuity and maintenance of knowledge and experience and to balance this against the need to periodically refresh Board composition and have a balance of skills, experience, age and length of service.

### **Audit, Risk and Internal Control**

The Board has established an Audit Committee composed of Christopher Legge, Trevor Ash and Ian Brindle, each of whom are independent. Mr Legge is a Chartered Accountant and is a previous partner of Ernst & Young, further information is provided on page 4. The Chairman of the Board, is not a member of the Audit Committee, in accordance with Provision 24 of the Code which states that the Chair of the Board shall not be a member of the Audit Committee. The Committee, its membership and its terms of reference, which can be found on the Company's website, are kept under regular review by the Board.

The Audit Committee meets at least twice a year and is responsible for ensuring that the financial performance of the Company is properly reported on and monitored, including reviews of the half-yearly and annual financial statements, results announcements, internal control systems and procedures and accounting policies.

The Audit Committee is intended to assist the Board in discharging its responsibilities for the integrity of the Company's financial statements, as well as aid the assessment of the Company's internal control effectiveness and objectivity of external auditors. Further information on the Committee's responsibilities is given in the Report of the Audit Committee on pages 21 to 24. The work of the Audit Committee is set out separately in the Report of the Audit Committee on pages 21 to 24.

The Board has reviewed the need for an internal audit function and has decided that the systems and procedures employed by the Administrator and Investment Manager, including their own internal controls and procedures, provide sufficient assurance that a sound system of risk management and internal control, which safeguards shareholders' investment and the Group and Company's assets, is maintained. An internal audit function specific to the Group is therefore considered unnecessary, as explained on pages 18 to 19.

The Audit Committee considers the scope and effectiveness of the Company's external audit. The Company's Auditor, Deloitte LLP, may also provide additional non-audit services to the Company, which in the Audit Committee's opinion, will not compromise the independence of Deloitte LLP's audit team. Further information is provided in the Report of the Audit Committee on pages 21 to 24.

The Directors' Responsibility Statement confirms that the financial statements, prepared in accordance with the applicable set of accounting standards, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Group as a whole, whilst the Chairman's Statement includes a fair view of the development and performance of the business and the position of the Group.

### *Financial and Business Reporting*

An explanation of the Directors' roles and responsibilities in preparing the Annual Report and Audited Consolidated Financial Statements for the year ended 31 December 2020 is provided in the Directors' Report, pages 5 to 9, and Statement of Directors' Responsibilities, pages 25 to 26.

## Corporate Governance Report (continued)

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Further information enabling shareholders to assess the Company's performance, business model and strategy can be sourced in the Chairman's Statement, page 3, and the Directors' Report on pages 5 to 9.

In respect of the UK Criminal Finances Act 2017 which has introduced a new corporate criminal offence of "failing to take reasonable steps to prevent the facilitation of tax evasion", the Board confirms it is committed to zero tolerance towards the criminal facilitation of tax evasion.

### *Going concern*

The Consolidated Financial Statements have been prepared on the going concern basis. The net current asset position at year end is £2.3 million. The estimated net current asset position as at 31 March 2021 is £2.1m. During the year, the coronavirus (COVID-19) pandemic has caused extensive disruptions to businesses and economic activities globally. The uncertainties over the emergence and spread of COVID-19 have caused market volatility on a global scale. Further detail on the Covid-19 related impact to the company can be found in the Chairman's Statement on page 3. At 31 March 2021 the Company had an estimated NAV of £554.2 million and, as stated in the Chairman's Statement on page 3, the Funds are the second largest shareholder of Barclays. The Company, via the Funds, has sufficient liquid assets to meet expected costs despite Barclays having cancelled interim dividend payments through 2020. On 18 February 2021 Barclays re-established capital distributions announcing a total payout equivalent to 5.0 pence per share, consistent with the temporary guardrails announced by the PRA in December 2020. This payout is comprised of a 1.0 pence per ordinary share 2020 full year dividend and a share buyback of up to £700 million which commenced in March 2021. The full year dividend for 2020 of 1.0 pence per ordinary share was paid on 1 April 2021 to shareholders on the share register on 26 February 2021. The Investment Manager, affiliates of which are also the investment manager of the Funds has the full intent and ability to provide the Investment Partnership with funds as and if required. Therefore, after making enquiries and based on the sufficient cash reserves as at 31 December 2020, the Directors are of the opinion that the Group has adequate resources to continue its operational activities for the foreseeable future. The Board is therefore of the opinion that the going concern basis should be adopted in the preparation of the Consolidated Financial Statements. Further detail can be found in the Viability Statement on pages 7 to 8.

### *Investment Manager*

After careful consideration of the Investment Manager's performance, primarily in terms of advice, managing the portfolio and communicating effectively with shareholders, the Board agreed that it would be in the best interests of the Company that the Investment Manager continues on the current agreed contractual terms.

The Investment Management Agreement will continue in force until terminated: (i) upon the dissolution of the Investment Partnership; (ii) by the Investment Manager, voluntarily, upon 180 days' prior written notice to the Managing Partner and the Investment Partnership; or (iii) automatically upon removal of the General Partner.

### *Risk Management and Risk Control*

The Board is required to annually review the effectiveness of the Company's key internal controls such as financial, operational and compliance controls and risk management. The Board has documented the controls to be reviewed and will review their effectiveness on an ongoing basis. The controls are designed to ensure that the risk of failure to achieve business objectives is managed rather than eliminated, and are intended to provide reasonable, rather than absolute, assurance against material misstatement or loss. Through regular meetings and meetings of the Audit Committee, the Board

## Corporate Governance Report (continued)

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seeks to maintain full and effective control over all strategic, financial, regulatory and operational issues.

The Board maintains an organisational and committee structure with clearly defined lines of responsibility and delegation of authorities. The Company's system of internal control includes *inter alia* the overall control exercise, procedures for the identification and evaluation of business risk, the control procedures themselves and the review of these internal controls by the Audit Committee on behalf of the Board. Each of these elements that make up the Company's system of internal control is explained in further detail as follows:

### (i) Control environment

The Company is ultimately dependent upon the quality and integrity of the staff and management of both its Investment Manager, and Administration and Company Secretarial service provider. In each case, qualified and able individuals have been selected at all levels. The staffs of both the Investment Manager and Administrator are aware of the internal controls relevant to their activities and are also collectively accountable for the operation of those controls. Appropriate segregation and delegation of duties is in place. The Audit Committee undertakes a review of the Company's financial controls on a regular basis.

In its role as a third-party fund administration services provider, Apex Fund and Corporate Services (Guernsey) Limited produced an annual PERE SSAE 18 and ISAE 3402 Type 2 Assurance Report on the internal control procedures in place for the year ended 30 September 20 and this is subject to review by the Audit Committee and the Board, no exceptions were noted during the review.

During March 2021 the board performed a thorough evaluation of the controls of both its Investment Manager, and Administration and Company Secretarial service provider. No exceptions were noted during the review.

### (ii) Identification and evaluation of business risks

Another key business risk is the performance of the Company's investment. This is managed by the Investment Manager, who undertakes regular analysis and reporting of business risks in relation to the STC, who then propose appropriate courses of action to the Board for their review.

### (iii) Key procedures

In addition to the above, the Board's key procedures involve a comprehensive system for reporting financial results to the Board regularly. A review of controls is conducted by the Audit Committee annually, and a twice-yearly review of investment valuations by the Board, including reports on the underlying investment performance.

Due to the size and nature of the Company and the outsourcing of key services to the Administrator and Investment Manager, the Company does not have an internal audit function. It is the view of the Board that the controls in relation to the operating, accounting, compliance and IT risks performed robustly throughout the year. In addition, all key procedures have been in full compliance with the various policies and external regulations, including:

- Investment policy, as outlined in the IPO documentation
- Personal Account Dealing
- Whistleblowing Policy
- Anti-Bribery Policy
- Applicable Financial Conduct Authority Regulations

## Corporate Governance Report (continued)

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- Treatment and handling of confidential information
- Conflicts of interest
- Compliance policies
- Market Abuse Regulation

The Company has delegated the provision of all services to external service providers whose work is overseen by the Board. Each year a short questionnaire is circulated to all external service providers requesting thorough details in regard to controls, personnel and information technology, amongst others. This is in order to provide additional detail when reviewing the performance pursuant to their terms of engagement.

There were no protected disclosures made pursuant to the whistleblowing policy of service providers in relation to the Company, during the year ended 31 December 2020. (unchanged from prior year) In summary, the Board considers that the Company's existing internal controls, coupled with the analysis of risks inherent in the business models of the Company and its subsidiaries, continue to provide appropriate tools for the Company to monitor, evaluate and mitigate its risks.

### **Remuneration**

There is currently no Remuneration Committee for the Company as it is deemed that the size, composition and structure of the Company would mean the process would be inefficient and counter-productive.

#### *Level and Components of Remuneration*

Directors are paid in accordance with agreed principles covering various functions. Further information can be sourced in the Directors' Remuneration Report, pages 10 to 11.

#### *Procedures*

The Company has a formal remuneration policy, outlined in the Directors' Remuneration Report, on pages 10 to 11.

### **UK Companies Act, Section 172 Statement**

Whilst directly applicable to UK domiciled companies, the intention of the Code is that the below matters set out in section 172 of the UK Companies Act, 2006 are reported on by all listed entities.

Under Section 172, directors have a duty to promote the success of the Company for the benefit of its members as a whole and in doing so have regard to the consequences of any decisions in the long term, as well as having regard to the Company's stakeholders amongst other considerations.

The importance of stakeholder considerations, particularly in the context of decision-making, is taken into account at every Board meeting. All discussions involve careful consideration of the longer-term consequences of any decisions and their implications for stakeholders.

## Corporate Governance Report (continued)

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### *Risk Management*

In order to minimise the risk of failure to achieve business objectives and promote the success of the Company, the Company and the Board actively identifies, evaluates, manages and mitigates risk as well as continually evolving the approach to risk management. Further details in connection with Risk Management can be found on pages 6 to 7 of the Directors Report and pages 17 to 18 of the Corporate Governance Report.

### *People, Community and Environment*

As an externally managed investment company, the Company has no direct employees and minimal direct impact on the environment, nor is it responsible for the emission of greenhouse gases. The principal responsibility to shareholders is ensuring that the portfolio is properly managed. The Investment Manager is responsible for the management of the portfolio and engages with the STC in relation to their corporate governance practices and wider community responsibilities.

### *Business Relationships*

In order for the Company to succeed, it requires to develop and maintain long term relationships with service providers for services such as custodian, investment management, administration, company secretarial, external audit, among others. The Company values all of its service providers and engages with them on a regular basis.

### *Business Conduct*

The Company is committed to act responsibly and ensure that the business operates in a responsible and effective manner and with high standards in order to meet its objectives.

### *Shareholders*

The Board place a great deal of importance on communication with all shareholders and envisage to continuing effective dialogue with all shareholders. Further information in connection with shareholder engagement can be found on page 12 of the Corporate Governance Report. Throughout 2021, the Board, both individually and collectively, will continue to review and challenge how the Company can continue to act in good faith to promote the success of the Company for the benefit of its members in the decisions taken.

## Report of the Audit Committee

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The Board is supported by the Audit Committee, which is comprised of three of the Directors, not including the Chairman of the Board. The Board has considered the composition of the Committee and is satisfied that there are sufficient recent relevant skills and experience, in particular with the Chairman of the Audit Committee, Christopher Legge, having a background as a Chartered Accountant. The Board is also satisfied that the Committee as a whole has competence relevant to the sector in which the Company operates.

### **Role and Responsibilities**

The primary role and responsibilities of the Audit Committee are outlined in the Committee's Terms of Reference, available at the registered office, including:

- Monitoring the integrity of the financial statements of the Company and any formal announcement relating to the Company's financial performance, consideration of the viability statement and reviewing significant financial reporting judgements contained within said statements and announcements;
- Reviewing the Company's internal financial controls, and the Company's internal control and risk management systems;
- Monitoring the need for an internal audit function annually;
- Monitoring and reviewing the scope, independence, objectivity and effectiveness of the external auditors, taking into consideration relevant regulatory and professional requirements;
- Making recommendations to the Board in relation to the appointment, re-appointment and removal of the external auditors and approving their remuneration and terms of engagement, which in turn can be placed to the shareholders for their approval at the AGM;
- Developing and implementing policy on the engagement of the external auditor to supply non-audit services, taking into account relevant ethical guidance regarding the provision of non-audit services by the external auditors, and reporting to the Board, identifying any matters in respect of which it considers that action or improvement is needed and making recommendations as to the steps to be taken;
- Reviewing the arrangements in place to enable Directors and staff of service providers to, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters insofar as they may affect the Company;
- Providing advice to the Board on whether the annual financial statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Company's performance, business model and strategy; and
- Reporting to the Board on how the Committee discharged all relevant responsibilities, undertaken by the Chairman at each Board meeting.

### **Financial Reporting**

The primary role of the Audit Committee in relation to the financial reporting is to review with the Administrator, Investment Manager and the Auditor the appropriateness of the Annual Report and Audited Consolidated Financial Statements and Interim Condensed Consolidated Financial Statements, concentrating on, amongst other matters:

- The quality and acceptability of accounting policies and practices;
- The clarity of the disclosures and compliance with financial reporting standards and relevant financial and governance reporting requirements;

## Report of the Audit Committee (continued)

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- Material areas in which significant judgements have been applied or there has been discussion with the Auditor;
- Whether the Annual Report and Audited Consolidated Financial Statements, taken as a whole, is fair, balanced and understandable and provides the information necessary for the shareholders to assess the Company's performance, business model and strategy; and
- Any correspondence from regulators in relation to the Company's financial reporting.

To aid its review, the Audit Committee considers reports from the Administrator and Investment Manager and also reports from the Auditor on the outcomes of their half-year review and annual audit. The Audit Committee supports the Auditor in displaying the necessary professional scepticism their role requires.

The Committee met three times during the year under review; individual attendance of Directors is outlined on page 13. The main matters discussed at those meetings were:

- Review of auditor independence;
- Review and approval of the annual audit plan of the external auditors;
- Discussion and approval of the fee for the external audit;
- Detailed review of the Half Year Report and Accounts and Annual Report and Consolidated Financial Statements and recommendation for approval by the Board;
- Discussion of reports from the external auditors following their interim review and annual audit;
- Assessment of the effectiveness of the external audit process as described below;
- Review of the Company's key risks and internal controls, including valuation uncertainty as described below; and
- Consideration of the UK Corporate Governance Code 2018, Guidance on Audit Committees and other regulatory guidelines, and the subsequent impact upon the Company.

The Committee has also reviewed and considered the whistleblowing policies in place for the Investment Manager and Administrator and is satisfied the relevant staff can raise concerns in confidence about possible improprieties in matters of financial reporting or other matters insofar as they may affect the Company.

### **Annual General Meeting**

The Audit Committee Chairman, or other members of the Audit Committee appointed for the purpose, shall attend each AGM of the Company, prepared to respond to any shareholder questions on the Audit Committee's activities.

### **Internal Audit**

The Audit Committee considers at least once a year whether or not there is a need for an internal audit function. Currently, the Audit committee does not consider there to be a need for an internal audit function, given that there are no employees in the Group and all outsourced functions are with parties / administrators who have their own internal controls and procedures. This is evidenced by the internal control reports provided by the providers, which give sufficient assurance that a sound system of internal control is maintained.

## Report of the Audit Committee (continued)

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### Significant Risks in Relation to the Financial Statements

Throughout the year, the Audit Committee identified a number of significant issues and areas of key audit risks in respect of the Annual Report and Audited Consolidated Financial Statements. The Committee reviewed the external audit plan at an early stage and concluded that the appropriate areas of audit risk relevant to the Company had been identified and that suitable audit procedures had been put in place to obtain reasonable assurance that the financial statements as a whole would be free of material misstatements. The below table sets out the key areas of risk identified and how the Committee addressed the issues.

Significant Issue	Actions to Address Issue
Valuation and ownership of investment – focus upon one target company means that any errors in valuation, depending on their size, can be highly material. A key risk is incorrect pricing used based on requirement of IFRS taking into account the market for those shares.	<p>The Audit Committee and Board review detailed portfolio valuations on a regular basis throughout the year under review, and receive confirmation from the Investment Manager that the pricing basis is appropriate and in line with relevant accounting standards.</p> <p>At 31 December 2020, the Group’s investment consists solely of a non-controlling interest in Whistle Investors III LLC (“Whistle III”). Whistle III, which has received unqualified audit opinions since inception, measures its balance sheet at fair value. The net asset value of Whistle III, obtained from the audited Whistle III financial statements at year end, is used as a proxy for fair value to measure the fair value of the Investment Partnership’s investment in Whistle III.</p>

### Auditor Tenure and Objectivity

The Company’s Auditor, Deloitte LLP, has been appointed to act pursuant to an Engagement Letter signed in August 2020. The Committee reviews the Auditor’s performance on a regular basis with a detailed formal review conducted on an annual basis to ensure the Company receives an optimal service. The re-appointment of the Company’s Auditor will be subject to annual shareholder approval at the AGM. The Auditor is required to rotate the audit partner regularly every five years. A new audit partner was appointed to the Company during 2019. There are no contractual obligations restricting the choice of external auditor and the Company will consider putting the audit services contract out to tender at least every ten years. In line with the audit committee’s review of auditor independence and audit partner rotation the tender of the audit was considered during 2019, however it was the collective view of the audit committee that they were satisfied with Deloitte’s performance and therefore would recommend them for re-appointment at the Company’s Annual General Meeting. The re-appointment of Deloitte was approved by the shareholders at the AGM held on 27 May 2020.

Deloitte LLP regularly updates the Committee on the rotation of audit partners, staff, level of fees in proportion to overall fee income of the Company, details of any relationships between the Auditor, the Company and any target company, and also provides overall confirmation from the Auditor of their independence and objectivity.

## Report of the Audit Committee (continued)

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In addition to the audit related remuneration, £23,000 non-audit fees were paid to the Auditor in relation to the interim review and £28,542 in tax compliance fees. The tax compliance services provided by Deloitte during 2020, in respect of the 2019 financial year, were completed prior to 31 December 2020. Prior to the implementation of the new Crown Dependency Audit Rules 2020 for the period commencing 1 January 2021, Deloitte have ceased providing tax compliance services to the Company. Tax compliance services during 2020 were provided by individuals separate to the audit engagement team.

The Audit Committee undertook a formal review of the external auditor for the year ended 31 December 2020, with no issues arising. As a result of their review, the Committee is satisfied that Deloitte LLP is independent of the Company, the Investment Manager and other service providers and recommends the continuing appointment of the Auditor to the Board. There are currently no plans for retendering the audit.

### **Conclusions in Respect of the Financial Statements**

The production and the audit of the Company's Annual Report and Audited Consolidated Financial Statements is a comprehensive process requiring input from a number of different contributors. In order to reach a conclusion on whether the Company's financial statements are fair, balanced and understandable, the Board has requested that the Committee advise on whether it considers that the Annual Report and Financial Statements fulfils these requirements. In outlining their advice, the Committee has considered the following:

- The comprehensive documentation that is in place outlining the controls in place for the production of the Annual Report, including the verification processes in place to confirm the factual content;
- The detailed reviews undertaken at various stages of the production process by the Investment Manager, Administrator and the Committee that are intended to ensure consistency and overall balance; and
- The controls enforced by the Investment Manager, Administrator and other third party service providers to ensure complete and accurate financial records and security of the Company's assets.

As a result of the work performed during the year, the Audit Committee has concluded it has acted in accordance with its Terms of Reference and ensured the independence and objectivity of the external Auditor. The Annual Report for the year ended 31 December 2020, taken as a whole, is fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's performance, business model and strategy, and has reported on these findings to the Board. The Board's conclusions in this respect are set out in the Statement of Directors' Responsibilities on pages 25 to 26.

**Christopher Legge**

Audit Committee Chairman

15 April 2021

## Statement of Directors' Responsibilities

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The Directors are responsible for preparing the Annual Report and the Consolidated Financial Statements for each financial year which give a true and fair view, in accordance with applicable laws and regulations, of the state of affairs of the Company and of the profit and loss of the Company for that year.

The Companies (Guernsey) Law, 2008 requires the directors to prepare financial statements for each financial year. The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as adopted by the European Union. In preparing these financial statements, International Accounting Standard 1 ("IAS1") requires that directors:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group's financial position and financial performance; and
- make an assessment of the Group's ability to continue as a going concern.

The Directors confirm that they have complied with the above requirements in preparing the Consolidated Financial Statements. The Directors are responsible for keeping proper accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies (Guernsey) Law, 2008.

They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in Guernsey governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### **Responsibility statement**

We confirm that to the best of our knowledge:

- the financial statements, prepared in accordance with IFRS as adopted in the European Union, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Group;
- the Chairman's Statement, Directors' Report and Corporate Governance Statement include a fair review of the development and performance of the business and the position of the Group, together with a description of the principal risks and uncertainties that they face; and
- the annual report and consolidated financial statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Company's performance, business model and strategy.

## Statement of Directors' Responsibilities (continued)

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In accordance with section 249 of the Companies (Guernsey) Law, 2008, each of the Directors confirms that, to the best of their knowledge:

- There is no relevant audit information of which the Company's Auditors are unaware; and
- All Directors have taken the necessary steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the Auditor is aware of said information.

**For Sherborne Investors (Guernsey) C Limited**

**Talmai Morgan**

Chairman

15 April 2021

# Independent Auditor’s Report to the Members of Sherborne Investors (Guernsey) C Limited

## Report on the audit of the financial statements

### 1. Opinion

In our opinion the financial statements of Sherborne Investors (Guernsey) C Limited (the ‘parent company’) and its subsidiaries (the ‘group’):

- give a true and fair view of the state of the group’s affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union;
- have been prepared in accordance with the requirements of the Companies (Guernsey) Law, 2008.

We have audited the financial statements which comprise:

- the Consolidated Statement of Comprehensive Income;
- the Consolidated Statement of Financial Position;
- the Consolidated Statement of Changes in Equity;
- the Consolidated Statement of Cash Flows; and
- the related notes 1 to 13.

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union.

### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor’s responsibilities for the audit of the financial statements section of our report.

We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council’s (the ‘FRC’s’) Ethical Standard as applied to listed entities and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### 3. Summary of our audit approach

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<b>Key audit matters</b>	The key audit matter that we identified in the current year was: <ul style="list-style-type: none"><li>• Valuation and ownership of investments at fair value through profit or loss.</li></ul>
<b>Materiality</b>	The materiality that we used for the group financial statements in the current year was £4,215,000 which was determined on the basis of 1% of net asset value (“NAV”).
<b>Scoping</b>	The response to the risk of material misstatement was performed directly by the group audit engagement team.

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**Significant changes in our approach** There were no significant changes to the audit approach in the current year.

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## 4. Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the directors' assessment of the group's and parent company's ability to continue to adopt the going concern basis of accounting included:

- Evaluating the cash flow forecasts for reasonableness;
- Challenge of the key assumptions made by management including consideration of the impact of COVID-19, assessment of Barclay's shares post year end and the subsequent impact on the valuation of Whistle III, how Barclays' current performance has impacted the Group's viability assessment, Barclays plans to resume regular payments of dividends and the liquidity of Barclays shares; and
- Evaluating the appropriateness of the financial statement disclosures for going concern.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In relation to the reporting on how the group has applied the UK Corporate Governance Code, we have nothing material to add or draw attention to in relation to the directors' statement in the financial statements about whether the directors considered it appropriate to adopt the going concern basis of accounting.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## 5. Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Independent Auditor's Report to the Members of Sherborne Investors (Guernsey) C Limited

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## 5.1. Valuation and ownership of investments at fair value through profit or loss

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**Key audit matter description** The group has a single Level 3 investment in Whistle III as at 31 December 2020 of £419.3m (2019: £537.8m).

Management have designated it as Level 3 in the fair value hierarchy due to the attributed fair value being comprised of the NAV of the entity. The material balances within this entity are its investments which are designated as Level 1, Level 2 and Level 3 investments, as such not all inputs into the valuation of Whistle III are observable and there may be judgement or estimation uncertainty within this balance, and also the corresponding movement in unrealised gains or losses.

Investments are the most quantitatively significant balance on the Consolidated Statement of Financial Position and is an area of focus as they drive the performance and net asset value of the group. Owing to the fact that Key Performance Indicators and performance based remuneration are based on the net asset value of the group we have determined there to be the potential for fraud through possible manipulation of the balance, whether through manipulation of the ownership holding or through the value attributed to the holding.

Further details are included within the director's report on pages 6 to 9, the audit committee report on pages 21 to 24, critical accounting estimates and judgements note in note 1 to the financial statements.

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**How the scope of our audit responded to the key audit matter**

In order to test the investments balance as at 31 December 2020 we performed the following procedures:

- We obtained an understanding of relevant controls around the reconciliation of investments held and the year-end valuation of investments. This included obtaining an understanding of controls of the administrator, Apex Fund and Corporate Services (Guernsey) Limited;
- We evaluated the ownership of Whistle III by agreeing the ownership amount to the Limited Liability Company Agreement as provided by the Managing Member of Whistle III;
- We challenged the recognition of Whistle III as an investment that is held at fair value through profit or loss despite SIGC, LP having a major shareholding by assessing the circumstance against the criteria in IFRS 10;
- We obtained the audited financial statements of Whistle III from the investment manager and assessed whether the NAV materially reflected that entity's fair value;
- We assessed the correlation of the movement in the NAV of Whistle III with the movement in the observable Barclays share price;
- We assessed the impact of coronavirus pandemic on the valuation of the investment and the adequacy of the disclosure made; and
- We obtained confirmation from the auditors of Whistle III of the procedures they performed on the material balances and any reportable matters, of which there were none.

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**Key observations**

Based on the work performed we conclude that the valuation and ownership of the investment held at fair value through profit or loss is appropriate.

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## 6. Our application of materiality

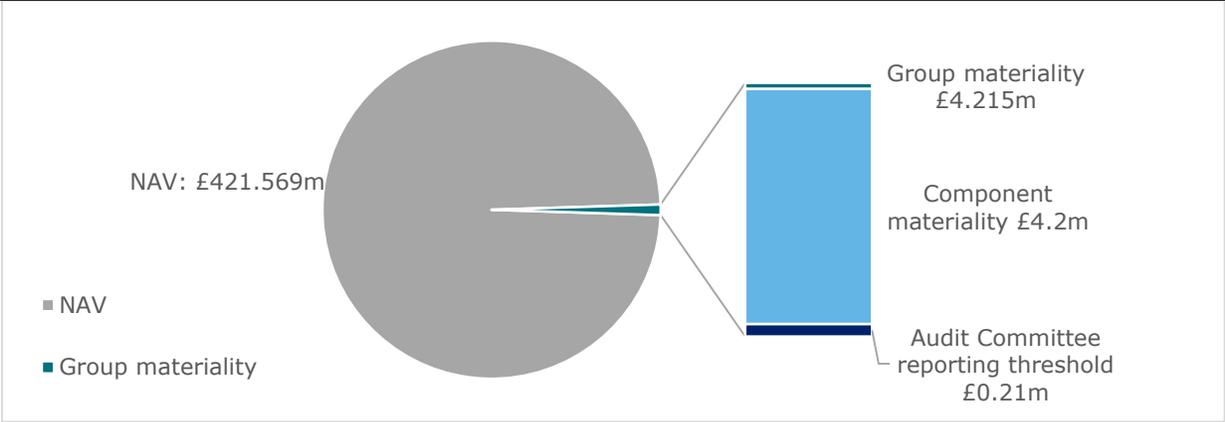
### 6.1. Materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

# Independent Auditor’s Report to the Members of Sherborne Investors (Guernsey) C Limited

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

<b>Group Materiality</b>	£4,215,000 (2019: £5,463,000)
<b>Basis for determining materiality</b>	1% of the group NAV (2019: 1% of the group NAV)
<b>Rationale for the benchmark applied</b>	In determining the materiality, we considered what the most important balances on which the users of the financial statements would judge the performance of the group. As the investment objective of the group is to invest in a Selected Target Company (“STC”) by the investment manager and realise a return on the growth in fair value of the investment, we consider the NAV of the group to be a key performance indicator for shareholders. We have taken into account industry benchmarking and applied the same benchmark of 1% as in prior year.



### 6.2. Performance materiality

We set performance materiality at a level lower than materiality to reduce the probability that, in aggregate, uncorrected and undetected misstatements exceed the materiality for the financial statements as a whole. Group performance materiality was set at 70% of group materiality for the 2020 audit (2019: 70%). In determining performance materiality, we considered the quality of the control environment including that present at the administrator, Apex Fund and Corporate Services (Guernsey) Limited based on its ISAE 3402 report as well as our past experience of the audit, which has indicated a low number of corrected and uncorrected misstatements identified in prior periods.

### 6.3. Error reporting threshold

We agreed with the Audit Committee that we would report to the Committee all audit differences in excess of £210,000 (2019: £273,000), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Audit Committee on disclosure matters that we identified when assessing the overall presentation of the financial statements.

## 7. An overview of the scope of our audit

### 7.1. Identification and scoping of components

Our group audit was scoped by obtaining an understanding of the group and its environment, including group-wide controls, and assessing the risks of material misstatement at the group level.

Sherborne Investors (Guernsey) C Limited is a limited partner in SIGC, LP (“the Investment Partnership”), holding a 99.98% capital interest. The Investment Partnership holds the underlying investment in the STC.

# Independent Auditor's Report to the Members of Sherborne Investors (Guernsey) C Limited

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We have audited both the group and the Investment Partnership and therefore the audit team have audited the whole group directly.

At the parent entity level we also tested the consolidation process and carried out analytical procedures to confirm our conclusion that there were no significant risks of material misstatement of the aggregated financial information of the remaining components not subject to audit or audit of specified account balances.

The administrator maintains the books and records of the group. Our audit therefore included obtaining an understanding of this service organisation (including obtaining and reviewing their controls assurance report) and its relationship with the entity.

## **7.2. Our consideration of the control environment**

The accounting function for the group is provided by Apex Fund and Corporate Services (Guernsey) Limited ("Apex"). We have obtained their ISAE 3402 Report for the period 1 October 2019 to 30 September 2020 which documents the suitability of design and operating effectiveness of controls. We have reviewed the report and extracted the controls relevant to the accounting functions undertaken by Apex. As the reporting date of the group is 31 December 2020 we have obtained a bridging letter from Apex detailing that there have not been any material changes to the internal control environment nor any material deficiencies in the internal controls.

## 8. Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## 9. Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

## 10. Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise

# Independent Auditor's Report to the Members of Sherborne Investors (Guernsey) C Limited

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from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## 11. Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

### 11.1. Identifying and assessing potential risks related to irregularities.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of the group's remuneration policies;
- results of our enquiries of management and the Audit Committee about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the group's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations; and
- the matters discussed among the audit engagement team and involving relevant internal specialists, including tax specialists, regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following area: the valuation and ownership of investments at fair value through profit or loss. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the group operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Companies (Guernsey) Law, 2008 and the Listing Rules. In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the group's ability to operate or to avoid a material penalty.

### 11.2. Audit response to risks identified

As a result of performing the above, we identified the valuation and ownership of investments at fair value through profit or loss as a key audit matter related to the potential risk of fraud. The key audit matters section of our report explains the matter in more detail and also describes the specific procedures we performed in response to that key audit matter.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management and the audit committee concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members including internal specialists, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

## Report on other legal and regulatory requirements

### 12. Corporate Governance Statement

Based on the work undertaken as part of our audit, we have concluded that each of the following elements of the Corporate Governance Statement is materially consistent with the financial statements and our knowledge obtained during the audit:

- the directors' statement with regards to the appropriateness of adopting the going concern basis of accounting and any material uncertainties identified set out on page 17;
- the directors' explanation as to its assessment of the group's prospects, the period this assessment covers and why the period is appropriate set out on pages 7 to 8;
- the directors' statement on fair, balanced and understandable set out on page 25;
- the board's confirmation that it has carried out a robust assessment of the emerging and principal risks set out on page 6;
- the section of the annual report that describes the review of effectiveness of risk management and internal control systems set out on pages 7 to 8; and
- the section describing the work of the audit committee set out on pages 21 to 24.

### 13. Matters on which we are required to report by exception

#### **13.1. Adequacy of explanations received and accounting records**

Under the Companies (Guernsey) Law, 2008 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- proper accounting records have not been kept by the parent company; or
- the financial statements are not in agreement with the accounting records.

We have nothing to report in respect of these matters.

## 14. Use of our report

This report is made solely to the company's members, as a body, in accordance with Section 262 of the Companies (Guernsey) Law, 2008. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicola Sarah Paul FCA  
For and on behalf of Deloitte LLP  
Recognised Auditor  
St. Peter Port, Guernsey  
15 April 2021

## Consolidated Statement of Comprehensive Income

For the year ended 31 December 2020		1 January 2020 to 31 December 2020		1 January 2019 to 31 December 2019	
	Notes	£	£	£	£
<b>Income</b>	<b>1(e)</b>				
Unrealised (loss)/gain on financial assets at fair value through profit or loss	<b>1(d), 5</b>		(120,607,066)		77,433,561
Dividend income	<b>6</b>		-		6,105,282
Interest income			1,194		62,870
<b>Total (loss)/income</b>			<b>(120,605,872)</b>		<b>83,601,713</b>
<b>Expenses</b>	<b>1(f)</b>				
Management fees	<b>10</b>	3,669,168		4,211,140	
Professional fees		246,404		1,314,395	
Directors' fees	<b>2,10</b>	160,000		160,000	
Administrative fees		142,964		151,290	
Other fees		1,654		193,688	
<b>Total operating expenses</b>			<b>4,220,190</b>		<b>6,030,513</b>
<b>Total Comprehensive (loss)/income</b>			<b>(124,826,062)</b>		<b>77,571,200</b>
<b>Total Comprehensive (loss)/income attributable to:</b>					
<b>Equity Shareholders</b>			<b>(124,801,928)</b>		<b>77,554,752</b>
<b>Non-controlling interest (NCI)</b>	<b>1(b)</b>		<b>(24,134)</b>		<b>16,448</b>
<i>Weighted average number of shares outstanding</i>	<b>4</b>		<b>700,000,000</b>		<b>700,000,000</b>
<i>Basic and diluted earnings per share attributable to shareholders (excluding NCI)</i>			<b>(17.83)p</b>		<b>11.08p</b>

All revenue and expenses are derived from continuing operations.

The accompanying notes form an integral part of these Consolidated Financial Statements.

## Consolidated Statement of Financial Position

As at 31 December 2020

	Notes	2020		2019	
		£	£	£	£
<b>Non-Current Assets</b>					
Financial assets at fair value through profit or loss	<b>1(d),5</b>		419,313,486		537,820,762
			<b>419,313,486</b>		<b>537,820,762</b>
<b>Current Assets</b>					
Cash and cash equivalents	<b>1(h),11</b>	2,312,076		8,688,050	
Prepaid expenses		21,757		17,224	
		<b>2,333,833</b>		<b>8,705,274</b>	
<b>Current Liabilities</b>					
Trade and other payables	<b>1(i),7</b>	78,058		131,313	
		<b>78,058</b>		<b>131,313</b>	
<b>Net Current Assets</b>			<b>2,255,775</b>		<b>8,573,961</b>
<b>Net Assets</b>			<b>421,569,261</b>		<b>546,394,723</b>
<b>Capital and Reserves</b>					
Called up share capital and share premium	<b>8</b>		688,939,403		688,939,403
Retained reserves			(267,456,731)		(142,654,803)
Equity attributable to the Company			421,482,672		546,284,600
Non-controlling interest (NCI)	<b>1(b)</b>		86,589		110,123
<b>Total Equity</b>			<b>421,569,261</b>		<b>546,394,723</b>
<b>NAV Per Share (excluding NCI)</b>	<b>9</b>		<b>60.21p</b>		<b>78.04p</b>

The Consolidated Financial Statements were approved by the Board of Directors for issue on 15 April 2021.

Signed on behalf of the Board:

Director

Director

The accompanying notes form an integral part of these Consolidated Financial Statements.

## Consolidated Statement of Changes in Equity

For the year ended 31 December 2020

	Notes	Share Capital and Share Premium £	Retained Reserves £	Non- Controlling Interests £	Total Equity £
<b>Balance at 1 January 2020</b>		<b>688,939,403</b>	<b>(142,654,803)</b>	<b>110,123</b>	<b>546,394,723</b>
Contributions		-	-	600	600
Comprehensive loss		-	(124,801,928)	(24,134)	(124,826,062)
<b>Balance at 31 December 2020</b>		<b>688,939,403</b>	<b>(267,456,731)</b>	<b>86,589</b>	<b>421,569,261</b>

	Notes	Share Capital and Share Premium £	Retained Reserves £	Non- Controlling Interests £	Total Equity £
<b>Balance at 1 January 2019</b>		<b>688,939,403</b>	<b>(220,209,555)</b>	<b>93,675</b>	<b>468,823,523</b>
Comprehensive income		-	77,554,752	16,448	77,571,200
<b>Balance at 31 December 2019</b>		<b>688,939,403</b>	<b>(142,654,803)</b>	<b>110,123</b>	<b>546,394,723</b>

The accompanying notes form an integral part of these Consolidated Financial Statements.

## Consolidated Statement of Cash Flows

For the year ended 31 December 2020	Notes	1 January 2020 to 31 December 2020 £	1 January 2019 to 31 December 2019 £
<b>Net cash flows (used in)/from operating activities</b>	See below	<b>(4,277,978)</b>	<b>103,860</b>
<b>Investing activities</b>			
Contribution to investments	5	(4,849,515)	(20,000,000)
Distribution from investments	5	2,749,725	(20,000,000)
Interest income		1,194	62,870
<b>Net cash flows used in investing activities</b>		<b>(2,098,596)</b>	<b>(19,937,130)</b>
<b>Financing activities</b>			
Contributions from non-controlling interest		600	-
<b>Net cash flows from financing activities</b>		<b>600</b>	<b>-</b>
Net movement in cash and cash equivalents		(6,375,974)	(19,833,270)
Opening cash and cash equivalents		8,688,050	28,521,320
<b>Closing cash and cash equivalents</b>		<b>2,312,076</b>	<b>8,688,050</b>

### ***Net cash flows (used in)/from operating activities***

Total Comprehensive (loss)/income		(124,826,062)	77,571,200
Unrealised loss/(gain) on financial assets at fair value through profit or loss	5	120,607,066	(77,433,561)
Movement in prepaid expenses		(4,533)	4,544
Movement in trade and other payables	7	(53,255)	24,547
Interest income		(1,194)	(62,870)
<b><i>Net cash flows (used in)/from operating activities</i></b>		<b>(4,277,978)</b>	<b>103,860</b>

The accompanying notes form an integral part of these Consolidated Financial Statements.

## For the year ended 31 December 2020

### 1. Summary of significant accounting policies

#### Reporting entity

Sherborne Investors (Guernsey) C Limited (the “Company”) is a closed-ended investment company with limited liability formed under the Companies (Guernsey) Law, 2008 (as amended). The Company was incorporated and registered in Guernsey on 25 May 2017. The Company commenced dealings on the London Stock Exchange’s Specialist Fund Segment on 12 July 2017. The Company’s registered office is 1 Royal Plaza, Royal Avenue, St Peter Port, Guernsey, Channel Islands, GY1 2HL. The “Group” is defined as the Company and its subsidiaries, SIGC, LP (Incorporated) (the “Investment Partnership”) and SIGC Midco Limited.

#### Basis of preparation

The Consolidated Financial Statements of the Group have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as adopted in the European Union, which comprise standards and interpretations approved by the International Accounting Standards Board and International Accounting Standards and Standing Interpretations Committee interpretations approved by the International Accounting Standards Committee that remain in effect, together with applicable legal and regulatory requirements of Guernsey law. The Directors of the Company have taken the exemption in Section 244 of the Companies (Guernsey) Law, 2008 (as amended) and have therefore elected to only prepare Consolidated Financial Statements for the year.

These Consolidated Financial Statements have been prepared on the historical cost basis, as modified by the measurement at fair value of investments.

#### Going concern

Under the UK Corporate Governance Code 2018 and applicable regulations, the Directors are required to satisfy themselves that it is reasonable to assume that the Group is a going concern.

The Board is of the opinion that the going concern basis should be adopted in the preparation of the Consolidated Financial Statements. Further detail can be found in the Viability Statement on pages 7 to 8.

The Directors have undertaken a rigorous review of the Group’s ability to continue as a going concern including reviewing the ongoing cash flows and the level of cash balances as of the reporting date, as well as taking forecasts of future cash flows into consideration.

The coronavirus (COVID-19) pandemic has caused extensive disruptions to businesses and economic activities globally. The uncertainties over the emergence and spread of COVID-19 have caused market volatility on a global scale. The specific impact on the Company’s performance attributable to the pandemic is difficult to quantify. The situation is constantly evolving as governments and businesses continue to combat the impact of the pandemic. As stated in the Chairman’s Statement on page 3, the Funds are the second largest shareholder of Barclays. The Company, via the Funds, has sufficient liquid assets to meet expected costs despite Barclays having cancelled interim dividend payments through 2020. On 18 February 2021 Barclays re-established capital distributions announcing a total payout equivalent to 5.0 pence per share, consistent with the temporary guardrails announced by the PRA in December 2020. This payout is comprised of a 1.0 pence per ordinary share 2020 full year dividend and a share buyback of up to £700 million which commenced in March 2021. The Investment Manager, affiliates of which are also the investment manager of the Funds, has the full intent and ability to provide the Company (via the Investment Partnership) with funds as and if required.

## For the year ended 31 December 2020

### 1. Summary of significant accounting policies *(continued)*

After making enquiries of Sherborne Investors Management (Guernsey) LLC (the “Investment Manager”) and Apex Fund and Corporate Services (Guernsey) Limited (the “Administrator”), the Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these audited Consolidated Financial Statements. Please see the Corporate Governance section on page 17.

#### **Critical accounting judgments and key sources of estimation uncertainty**

The preparation of the Group’s Consolidated Financial Statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and contingencies at the date of the Group’s Consolidated Financial Statements and revenue and expenses during the reported year. Actual results could differ from those estimated.

##### i) Critical accounting judgement: Incentive allocation

As more fully described in Note 10, the Special Limited Partner is entitled to receive an incentive allocation once aggregate distributions to partners of the Investment Partnership exceed a certain level. The basis of the incentive calculation differs depending on how the investment in the Selected Target Company (“STC”) is ultimately characterised (i.e. as a Turnaround or Stake Building Investment). The incentive allocation has been computed on a Stake Building Investment basis, as it does not meet the criteria of a Turnaround investment.

##### ii) Critical accounting judgement: Consolidation of entities

As described further in Note 5, as of 31 December 2020 the Group holds a non-controlling interest in Whistle Investors III LLC (“Whistle III”). Whilst the Group holds a majority interest in Whistle III and holds access to the rewards and benefits, it does not exercise control over the day to day operations nor does it have the ability to remove the controlling party. As such, Whistle III is not considered a subsidiary and is not consolidated but held at fair value through profit or loss.

##### iii) Source of estimation uncertainty: Financial assets at fair value through profit or loss

The Group’s investments are measured at fair value for financial reporting purposes. The fair value of financial assets are based on the net asset value (“NAV”) of the investment. The main contribution to their NAV is the quoted closing price on the London Stock Exchange at 31 December 2020. Please see Note 5 for further details.

#### **Adoption of new and revised standards**

##### (i) New standards adopted as at 1 January 2020:

All new standards effective from 1 January 2020 have been adopted and do not have a material impact on the financial statements.

##### (ii) Standards, amendments and interpretations early adopted by the Group:

There were no standards, amendments and interpretations early adopted by the Group.

##### (iii) Standards, amendments and interpretations in issue but not yet effective:

Unless stated otherwise, the Directors do not consider the adoption of any new and revised Accounting Standards and interpretations to have a material impact as the new standards or amendment are not relevant to the operations of the Group.

# Notes to the Consolidated Financial Statements

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For the year ended 31 December 2020

## 1. Summary of significant accounting policies (*continued*)

### a. Basis of consolidation

The Consolidated Financial Statements incorporate the financial statements of the Company and two entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities. Investments where a majority interest is held but control is not achieved are held at fair value through profit or loss.

Non-controlling interests in the net assets of the consolidated subsidiaries are identified separately from the Group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling entities' share of changes in equity since the date of the combination. Losses applicable to the non-controlling entities in excess of their interest in the subsidiaries equity are allocated against their interests to the extent that this would create a negative balance.

Where necessary, adjustments are made to the financial statements of the subsidiary to bring the accounting policies used into line with those used by the Group.

All intra-group transactions, balances and expenses are eliminated on consolidation.

The Company, via SIGC Midco Limited, a 100% owned subsidiary, owns 99.98% of the capital interest in the Investment Partnership. Whilst the general partner of the Investment Partnership, Sherborne Investors (Guernsey) GP, LLC, a company registered in Delaware, USA, is responsible for directing the day to day operations of the Investment Partnership, the Company, through its majority interest in the Investment Partnership, has the ability to approve the proposed investment of the Investment Partnership and to remove the general partner. Hence, the Company has consolidated the Investment Partnership and SIGC Midco Limited in its financial statements.

### b. Non-controlling interest

The interest of non-controlling parties in the subsidiary is measured at the minority's proportion of the net fair value of the assets, liabilities and contingent liabilities recognised.

### c. Functional currency

Items included in the Consolidated Financial Statements of the Group are measured using the currency of the primary economic environment in which the entity operates. The Consolidated Financial Statements are presented in Pound Sterling ("£"), which is the Group's functional and presentational currency. Transactions in currencies other than £ are translated at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the date of the Consolidated Statement of Financial Position are retranslated into £ at the rate of exchange ruling at that date. Exchange differences are reported in the Consolidated Statement of Comprehensive Income.

For the year ended 31 December 2020

## 1. Summary of significant accounting policies (*continued*)

### d. Financial assets at fair value through profit or loss

Investments, including equity investments in associates, are designated at fair value through profit or loss in accordance with IFRS 9 'Financial instruments', as the Group's business model is to invest in financial assets with a view to profiting from their total return in the form of interest and changes in fair value. Under International Accounting Standard 28 'Investments in Associates', the fund can hold its investments at fair value through profit or loss rather than as an associate as SIGC, LP (Incorporated) is a closed-ended fund.

Investments in voting shares and derivative contracts are initially recognised at cost and subsequently re-measured at fair value, as determined by the Directors. Unrealised gains or losses arising from the revaluation of investments in voting shares, convertible bonds and derivative contracts are taken directly to the Consolidated Statement of Comprehensive Income.

The Group's investments are measured at fair value for financial reporting purposes as described earlier in Note 1 under critical accounting judgements and key sources of estimation uncertainty.

In determining fair value in accordance with IFRS 13 'Fair Value Measurement' ("IFRS 13"), investments measured and reported at fair value are classified and disclosed in one of the following categories within the fair value hierarchy:

**Level I** - An unadjusted quoted price for identical assets and liabilities in an active market provides the most reliable evidence of fair value and is used to measure fair value whenever available. As required by IFRS 13, the Group will not adjust the quoted price for these investments, even in situations where it holds a large position and a sale could reasonably impact the quoted price.

**Level II** - Inputs are other than unadjusted quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.

**Level III** - Inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgement or estimation.

The Group's investments are summarised by Level in Note 5. On disposal of shares or conversion of bonds, cost of investments are allocated on a first in, first out basis.

### e. Revenue recognition

Dividend income is recognised when the Group's right to receive payment has been established. Tax suffered on dividend income for which no relief is available is treated as an expense.

Investment income and interest receivable from short-term deposits and Treasury gilts are recognised on an accruals basis. Where receipt of investment income is not likely until the maturity or realisation of an investment then the investment income is accounted for as an increase in the fair value of the investment.

**For the year ended 31 December 2020**

## **1. Summary of significant accounting policies (*continued*)**

### **f. Expenses**

All expenses are accounted for on an accruals basis. Expenses are charged through the Consolidated Statement of Comprehensive Income in the year in which they occur.

### **g. Prepaid expenses and trade receivables**

Trade and other receivables are initially recognised at fair value and subsequently, where necessary, re-measured at amortised cost using the effective interest method. A provision for impairment of trade receivables is established when there is objective evidence the Group will not be able to collect all amounts due according to the original terms of the receivables. The Group only holds trade receivables with no financing component and which have maturities of less than 12 months at amortised cost and has therefore applied the simplified approach to expected credit loss.

### **h. Cash and cash equivalents**

Cash and cash equivalents comprise cash in hand, call and current balances with banks and similar institutions, which are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value. This definition is also used for the Consolidated Statement of Cash Flows. The carrying amount of these assets approximate their fair value, unless otherwise stated.

### **i. Trade and other payables**

Trade and other payables are initially recognised at fair value and subsequently, where necessary, re-measured at amortised cost using the effective interest method.

### **j. Financial instruments**

Financial assets and liabilities are recognised in the Group's Consolidated Statement of Financial Position when the Group becomes a party to the contractual provisions of the instrument.

### **k. Segmental reporting**

As the Group invests in one investee company, there is no segregation between industry, currency or geographical location and therefore no further disclosures are required in conjunction with IFRS 8 'Operating Segments'.

### **l. Incentive allocation**

The incentive allocation is accounted for on an accruals basis and the calculation is disclosed in Note 10. The incentive allocation is payable to the non-controlling interest and therefore recognised in the Consolidated Statement of Changes in Equity.

### **m. Treasury gilts**

Treasury gilts are initially recognised at fair value and subsequently re-measured at amortised cost using the effective interest method. As at 31 December 2020, no Treasury gilts were held (2019: £nil). During October 2019 the entire balance of treasury gilts was disposed of in full.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 2. Comprehensive (loss)/income

The consolidated comprehensive income/(loss) has been arrived at after charging:

	1 January 2020 to 31 December 2020	1 January 2019 to 31 December 2019
	£	£
Directors' fees	160,000	160,000
Auditor's remuneration - Audit	42,259	34,230
Auditor's remuneration - Interim review	23,000	21,900

In addition to the audit and half-yearly review related remuneration above, a further £28,542 was paid to the Auditor for Tax compliance services (2019: £29,662).

## 3. Tax on ordinary activities

The Company has been granted exemption from income tax in Guernsey under the Income Tax (Exempt Bodies) (Bailiwick of Guernsey) Ordinance 1989, and is liable to pay an annual fee (currently £1,200) under the provisions of the Ordinance. As such it will not be liable to income tax in Guernsey other than on Guernsey source income (excluding deposit interest on funds deposited with a Guernsey bank). No withholding tax is applicable to distributions to Shareholders by the Company.

The Investment Partnership will not itself be subject to taxation in Guernsey. No withholding tax is applicable to distributions to partners of the Investment Partnership.

Income which is wholly derived from the business operations conducted on behalf of the Investment Partnership with, and investments made in, persons or companies who are not resident in Guernsey will not be regarded as Guernsey source income. Such income will not therefore be liable to Guernsey tax in the hands of non-Guernsey resident limited partners.

Dividend income is shown gross of any withholding tax.

## 4. Earnings per share

The calculation of basic and diluted earnings per share is based on the return on ordinary activities less total comprehensive income attributable to the non-controlling interest and on there being 700,000,000 (2019: 700,000,000) weighted average number of shares in issue during the year. The earnings per share for the year ended 31 December 2020 amounted to a deficit of 17.83 pence per share (31 December 2019: a surplus of 11.08 pence per share).

Date	Shares	Days in issue	Weighted Average Shares
1 January 2020	700,000,000		700,000,000
31 December 2020	700,000,000	366	700,000,000

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 5. Financial assets at fair value through profit or loss

	2020 £	2019 £
Opening fair value	537,820,762	440,387,201
Capital contributions	4,849,515	20,000,000
Capital distributions	(2,749,725)	-
Unrealised (loss)/gain on investments held at fair value through profit or loss	(120,607,066)	77,433,561
<b>Closing fair value</b>	<b>419,313,486</b>	<b>537,820,762</b>

The following tables summarise by level within the fair value hierarchy the Group's financial assets and liabilities at fair value as follows:

	Level I £	Level II £	Level III £	Total £
<b>31 December 2020</b>				
Financial assets at fair value through profit and loss	-	-	419,313,486	419,313,486
<b>31 December 2019</b>				
Financial assets at fair value through profit and loss	-	-	537,820,762	537,820,762

The Board of Directors approved Barclays PLC ("Barclays"), a London Stock Exchange listed bank holding company, as the STC in 2018. During 2019, the Group contributed its direct holding of Barclays' shares and its interest in Whistle Investors LLC ("Whistle I") and Whistle Investors II LLC ("Whistle II") to Whistle Investors III LLC ("Whistle III") at fair value.

As at 31 December 2020, the Group's investments consist solely of a non-controlling interest in Whistle III which was organised to invest in the STC. Furthermore, the Level III investments disclosed in the financial statements are solely comprised of the Group's non-controlling interest in Whistle III. As at the year end, Whistle III's investment, via an intermediary, consisted of a direct investment in Barclays as well as a non-controlling interest in Whistle I and Whistle II. The value of those investments equated to the Group's maximum exposure to loss from the Whistle I, Whistle II and Whistle III entities.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 5. Financial assets at fair value through profit or loss (continued)

A reconciliation of fair value measurements in Level III is set out in the following table:

	2020 £	2019 £
Opening fair value	537,820,762	222,817,957
Contribution to Whistle III	-	236,387,018
Capital contribution	4,849,515	20,000,000
Capital distribution	(2,749,725)	-
Unrealised gain/(loss) on financial assets at fair value through profit or loss	(120,607,066)	58,615,787
<b>Closing fair value</b>	<b>419,313,486</b>	<b>537,820,762</b>

Capital contributions drawn by Whistle III during the year for investment into Barclays. The distributions during the year consisted of the return of excess funds drawn.

The key unobservable inputs in the valuation of the Level III investment is the value of Whistle III's indirect non-controlling interests in Whistle I and Whistle II which is impacted by the Barclays share price. With Whistle III's balance sheet being measured at fair value, the NAV of Whistle III provides the best estimate of fair value for the Investment Partnership's investment in Whistle III.

Refer to Note 11 for the sensitivity analysis regarding changes in the Barclays' share price.

### 6. Dividend income

As announced on 31 March 2020, the Barclays' board cancelled the payment of the full year 2019 dividend and any potential 2020 interim dividends at the request of the UK regulator as a prudent measure given the current environment. The Group did not receive any cash dividends during the year (2019: £6,105,282).

### 7. Trade and other payables

	2020 £	2019 £
Professional fees payable	18,923	74,110
Administration fees payable	31,876	36,663
Audit fees payable	27,259	20,540
<b>Total</b>	<b>78,058</b>	<b>131,313</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 8. Consolidated share capital and share premium

	As at 31 December 2020	As at 31 December 2019
<b>Authorised share capital</b>	<b>No.</b>	<b>No.</b>
Ordinary Shares of no par value	Unlimited	Unlimited
<b>Issued and fully paid</b>	<b>No.</b>	<b>No.</b>
Ordinary Shares of no par value	700,000,000	700,000,000
	<b>As at 31 December 2020</b>	<b>As at 31 December 2019</b>
<b>Share premium account</b>	<b>£</b>	<b>£</b>
Share premium account upon issue	700,000,000	700,000,000
Less: Costs of issue	(11,060,597)	(11,060,597)
<b>Closing balance</b>	<b>688,939,403</b>	<b>688,939,403</b>

Each Ordinary share has no par value with no right to fixed income.

### 9. Net asset value per share attributable to the Company

	<b>Basic and Diluted</b>	
	<b>No. of Shares</b>	<b>Pence per Share</b>
<b>31 December 2020</b>	700,000,000	60.21
<b>31 December 2019</b>	700,000,000	78.04

### 10. Related party transactions

The Investment Partnership and its General Partner, have engaged Sherborne Investors Management (Guernsey) LLC to serve as Investment Manager who is responsible for identifying the STC, subject to approval by the Board of Directors of the Company, as well as day to day management activities of the Investment Partnership. The Investment Manager is entitled to receive from the Investment Partnership a monthly management fee equal to one-twelfth of 1% of the net asset value of the Investment Partnership, less cash and cash equivalents and certain other adjustments. During the year, management fees of £3,669,168 (31 December 2019: £4,211,140) were paid by the Investment Partnership. No balance was outstanding at the year end (31 December 2019: £Nil).

The Special Limited Partner interest is held by Sherborne Investors Limited, a wholly owned subsidiary of Sherborne Investors LP (Sherborne Investors (Guernsey) GP, LLC and Sherborne Investors Limited are the Non-controlling interests). The Special Limited Partner is entitled to receive an incentive allocation once aggregate distributions to partners of the Investment Partnership, of which one is the Company, exceed a certain level of capital contributions to the Investment Partnership, excluding amounts contributed attributable to management fees.

## For the year ended 31 December 2020

### 10. Related party transactions (*continued*)

For Turnaround investments, the incentive allocation is computed at 10% of the distributions to all Partners in excess of 110%, increasing to 20% of the distributions to all Partners in excess of 150% and increasing to 25% of the distributions to all Partners in excess of 200% of capital contributions, excluding amounts contributed attributable to management fees. An investment is considered a Turnaround investment when a member of the Managing Partner is appointed chairman of, or accepts an executive role at, the STC.

If, after acquiring a shareholding, the share price of the STC rises to a level at which further investment and the effort of a Turnaround is, in the Investment Manager's opinion, no longer justified or otherwise no longer presents a viable Turnaround opportunity, the Investment Partnership intends to sell (and distribute the proceeds to the Company) or distribute in kind the holding to the limited partners (in each case after deductions for any costs and expenses and for the Investment Partnership's Minimum Capital Requirements and subject to applicable law and regulation), rather than seeking to join the Board of Directors or otherwise engage with the STC (a "Stake Building Investment").

For Stake Building Investments, the incentive allocation is computed at 20% of net returns on the investment of the Investment Partnership, such amount to be payable after each partner in the Investment Partnership has had distributed to it an amount equal to its aggregate capital contribution to the Investment Partnership in respect to the Stake Building Investment (excluding any capital contributions attributable to management fees). The Special Limited Partner may waive or defer all or any part of any incentive allocation otherwise due.

At 31 December 2020, the incentive allocation has been computed based on a Stake Building Investment basis and amounts to £Nil (31 December 2019: £Nil) in relation to the investment held by the Investment Partnership.

Each of the Directors (other than the Chairman) receives a fee payable by the Company currently at a rate of £35,000 per annum. The Chairman of the Audit Committee receives £5,000 per annum in addition to such fee. The Chairman receives a fee payable by the Company currently at the rate of £50,000 per annum.

Individually and collectively, the Directors of the Company hold no shares of the Company as at 31 December 2020 (2019: nil).

Sherborne Investors GP, LLC has granted to the Company a non-exclusive licence to use the name "Sherborne Investors" in the UK and the Channel Islands in the corporate name of the Company and in connection with the conduct of the Company's business affairs. The Company may not sub-licence or assign its rights under the Trademark Licence Agreement. Sherborne Investors GP, LLC receives a fee of £70,000 per annum for the use of the licenced name.

### 11. Financial risk factors

The Group's investment objective is to realise capital growth from investment in the STC, identified by the Investment Manager, with the aim of generating significant capital return for Shareholders. Consistent with that objective, the Group's financial instruments mainly comprise an investment in a STC. In addition, the Group holds cash and cash equivalents as well as having trade and other receivables and trade and other payables that arise directly from its operations.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 11. Financial risk factors (continued)

### Liquidity risk

The Group's cash and cash equivalents are placed in demand deposits with a range of financial institutions. The listed investment in the STC could be partially redeemed relatively quickly (within 3 months) should the Group need to meet obligations or ongoing expenses as and when they fall due.

The following table details the liquidity analysis for financial liabilities at the date of the Consolidated Statement of Financial Position:

As at 31 December 2020	Less than 1 month	1 – 12 months	1 – 2 years	Total
	£	£	£	£
Trade and other payables	(31,876)	(46,182)	-	(78,058)
	<b>(31,876)</b>	<b>(46,182)</b>	-	<b>(78,058)</b>

As at 31 December 2020	Less than 1 month	1 – 12 months	1 – 2 years	Total
	£	£	£	£
Trade and other payables	(38,193)	(93,115)	-	(131,313)
	<b>(38,193)</b>	<b>(93,115)</b>	-	<b>(131,313)</b>

### Credit risk

The Group is exposed to credit risk in respect of its cash and cash equivalents, arising from possible default of the relevant counterparty, with a maximum exposure equal to the carrying value of those assets. The credit risk on liquid funds is mitigated through the Group depositing cash and cash equivalents across several banks. The Group is exposed to credit risk in respect of its trade receivables and other receivable balances with a maximum exposure equal to the carrying value of those assets. UBS Financial Services Inc. and HSBC Holdings PLC currently have a stand-alone credit rating of A- with Standard & Poor's (31 December 2019: A- with Standard & Poor's) whilst Barclays Bank PLC has a standalone credit rating of A with Standard & Poor's (2019: A with Standard & Poor's). The Group considers these ratings to be acceptable.

### Market price risk

Market price risk arises as a result of the Group's exposure to the future values of the share price of the STC. It represents the potential loss that the Group may suffer through investing in the STC.

As at 31 December 2020, the share price of Barclays was 146.68 pence per share which produced the Group's NAV of £421.6 million or 60.21 pence per share. At 31 December 2020 a 10% increase in Barclays' share price would increase the Group's NAV by £39.5 million or 5.64 pence per share and a 10% decrease in Barclays' share price would decrease the Group's NAV by £37.2 million or 5.32 pence per share. Subsequent to the year-end, Barclays' share price increased to 185.95 pence per share at 31 March 2021 and, as disclosed on 1 April 2021, the 31 March NAV (unaudited) was £554.2 million or 79.2 pence per share.

### Foreign exchange risk

Foreign currency risk arises as the value of future transactions, recognised monetary assets and monetary liabilities denominated in other currencies fluctuate due to changes in foreign exchange rates. The Investment Manager monitors the Group's monetary and non-monetary foreign exchange exposure on a regular basis. The Group has limited foreign exchange risk exposure. Investment Manager considers the foreign exchange exposure of Whistle III to be a component of market price risk not foreign currency risk.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 11. Financial risk factors (continued)

#### Interest rate risk

The Group is subject to risks associated with changes in interest rates in respect of interest earned on its cash and cash equivalents. The Group seeks to mitigate this risk by monitoring the placement of cash balances on an on-going basis in order to maximise the interest rates obtained.

As at 31 December 2020	Interest bearing				Non-interest bearing	Total
	Less than 1 month	1 month to 3 months	3 months to 1 year	1 - 2 years		
	£	£	£	£	£	£
<b>Assets</b>						
Cash and cash equivalents	2,312,076	-	-	-	-	2,312,076
Investments held at fair value through profit or loss	-	-	-	-	419,313,486	419,313,486
Prepaid expenses	-	-	-	-	21,757	21,757
<b>Total Assets</b>	<b>2,312,076</b>				<b>419,335,243</b>	<b>421,647,319</b>
<b>Liabilities</b>						
Other payables	-	-	-	-	(78,058)	(78,058)
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(78,058)</b>	<b>(78,058)</b>
<b>As at 31 December 2019</b>						
	Interest bearing				Non-interest bearing	Total
	Less than 1 month	1 month to 3 months	3 months to 1 year	1 - 2 years		
	£	£	£	£	£	£
<b>Assets</b>						
Cash and cash equivalents	8,688,050	-	-	-	-	8,688,050
Investments held at fair value through profit or loss	-	-	-	-	537,820,762	537,820,762
Prepaid expenses	-	-	-	-	17,224	17,224
<b>Total Assets</b>	<b>8,688,050</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>537,837,986</b>	<b>546,526,036</b>
<b>Liabilities</b>						
Other payables	-	-	-	-	(131,313)	(131,313)
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(131,313)</b>	<b>(131,313)</b>

As at 31 December 2020, the total interest sensitivity gap for interest bearing items was a surplus of £2,312,076 (31 December 2019: £8,688,050).

As at 31 December 2020, interest rates reported by the Bank of England were 0.1% (31 December 2019: 0.75%) which would equate to net income of £2,312 (31 December 2019: £65,160) per annum if interest bearing assets and liabilities remained constant. If interest rates were to fluctuate by 50 basis points (31 December 2019: 50 basis points), this would have a positive or negative effect of £11,560 (31 December 2019: £43,440) on the Group's annual income.

**For the year ended 31 December 2020**

## **11. Financial risk factors *(continued)***

### ***Capital risk management***

The capital structure of the Company consists of proceeds raised from the issue of Ordinary Shares. As at 31 December 2020, the Group is not subject to any external capital requirement.

The Directors believe that at the date of the Consolidated Statement of Financial Position there were no other material risks associated with the management of the Group's capital.

## **12. Distributions**

No distributions were paid by the Group to non-controlling interests during the year (2019: £nil). For the distribution policy please refer to Note 10.

## **13. Subsequent events**

During the period from the date of the Statement of Financial Position to the date that the Financial Statements were approved, the coronavirus (COVID-19) pandemic continued to cause extensive disruptions to businesses and economic activities globally. The uncertainties over the emergence and spread of COVID-19 have caused market volatility on a global scale. The specific impact on the Company's performance attributable to the pandemic is difficult to quantify. The situation is constantly evolving as governments and businesses continue to combat the impact of the pandemic. As an investment company, for day to day operations the Company is ultimately dependent on the Investment Manager, Administrator and Company Secretary all of whom have robust business continuity plans in place to ensure that they can continue to service the Company.

Since 31 December 2020, the share price of Barclays has increased from 146.68 pence per share to 186.82 pence per share as at 13 April 2020. If this share price was used to value the investment at 31 December 2020, it would have resulted in an increase in the closing fair value from £419.3 million to £557.4 million.

Barclays re-established capital distributions and on 18 February 2021 Barclays announced a total payout equivalent to 5.0 pence per share, consistent with the temporary guardrails announced by the PRA in December 2020. This payout is comprised of a 1.0 pence per ordinary share 2020 full year dividend and a share buyback of up to £700 million which commenced in March 2021. The full year dividend for 2020 of 1.0 pence per ordinary share was paid on 1 April 2021 to shareholders on the share register on 26 February 2021.